

# National Ski Patrol



## Central Division

### Policies and Procedures

# National Ski Patrol

## Central Division

### Policies and Procedures

These Policies and Procedures are supplementary to those of the National Ski Patrol System, Inc. They are intended to clarify and specify operation of the Central Division of the National Ski Patrol, where division options prevail or the National Ski Patrol has not provided policies and procedures. They are in the control of the Central Division Board of Directors and are changed and updated by direction from that Board. Any questions concerning these policies should be directed to the current Division Director of the Central Division.

No lower organizational structure of the Central Division may write or enact policies or procedures that supersede these or those of the National association.

Established by the Central Division Board of Directors  
April 9, 1999

<b>Table of Contents</b>	<b>Chapter</b>
<b>Central Division Board of Directors</b>	
Meeting of the Board	
Timing	
Executive Committee	<b>2</b>
<b>Leadership Qualifications and Responsibilities</b>	
Division Director	
Assistant Division Directors	
Division Staff	
Division Supervisors	
Region Directors	
Section Chiefs	<b>3</b>
<b>Division Elections</b>	
Timing	
Process	<b>4</b>
<b>Registration Processes</b>	
Registration Units	
Patrollers	
Division Administrative Patrol	<b>5</b>
<b>Treasury Operations</b>	
Budgeting	
Vouchers	
Investments	
Patroller Assistant Fund	<b>6</b>
<b>Programs</b>	
Avalanche	
Mountain Travel & Rescue	
OEC	
Senior	
Awards	<b>7</b>
<b>Risk Management</b>	
Waiver	<b>8</b>
<b>Communications</b>	
WEB Policies	<b>Appendix A</b>
	<b>Appendix B</b>
<b>Division By-Laws</b>	
<b>Suspension or Revocation of NSP Membership</b>	
<b>1</b>	

# Chapter 1 Central Division Board of Directors

The Central Division Board of Directors will be made up of a representative team from the Central Division management entities. Its formal structure and voting rights will be controlled by the By-laws of the Central Division.

See Appendix A for complete current version of the By-laws.

Modification of the By-laws requires an affirmative vote of 5 of the Board members at two separate meetings. *S09 P009*

1. The Division Board is made up of the Division Director, Region Directors, Assistant Division Directors, Legal Advisor, and Treasurer.
2. Voting members of the Board are the Region Directors. The Division Director only votes in the case of a tie.
3. Members of the Board, advisors to the Board, can submit proposals to the Board for consideration and chairs of special task teams established by the Board.
4. Two meetings of the Board will be held annually. One in the fall and one in the spring.

## Fall Meeting

This meeting is used to implement final planning for the coming season. It includes National Board member and advisor reports, selection of the Election Review Committee, upcoming season plans and event schedules, budget review and presentations by invited guests from the National level and other industry partners. This meeting is also the Division annual awards banquet.

Locations:

**83** - Des Moines IA, **84** - Huron OH, **85** - St. Paul MN, **86** - South Bend IN, **87** - Traverse City MI, **88** - Cincinnati OH, **89** - Duluth MN, **90** - Dubuque IA, **91** - Holland MI, **92** - Louisville KY, **93** - St. Louis MO, **94** - Milwaukee WI, **95** - Houghton MI, **96** - Cleveland OH, **97** - Duluth MN, **98** - Ypsilanti MI, **99** - Boyne Highlands MI, **2000** - Oshkosh, WI, **01** - Crystal Mtn, **02** - Columbus, OH, **03** - Minneapolis, MN, **04** - St. Charles, IL, **05** - Detroit, MI, **06** NC - Wausau, WI, **07** WM - Kalamazoo, MI, **08** SC - Milwaukee, WI, **09** NM - Mackinac Island, MI, **2010** W - Bloomington, MN, **11** - Ohio Region, Cincinnati, OH, **12** - Southern, **13** - Eastern Michigan, **14** - North Central, **15** - Western Michigan, **16** - South Central, **17** - Northern Michigan

## Spring Meeting

This meeting is intended to be strictly a business meeting. It is typically held in the Chicago area to minimize costs and travel. The agenda for this meeting includes year-end reports, current financial position review, budget submission and approval for the new season, and planning for the new season.

Special Board training and special board actions are usually planned for the spring meeting.

Meeting attendees, including advisors attending for the purpose of reporting, will be at the discretion of the Division Director and the Assistant Directors.

Special advisor meetings held in concurrence with the Division meeting must be requested through the responsible ADD and be approved by the Board.

## General Timing of the Fall Meeting

### FALL

Friday: Noon to 6 PM – Executive Committee and New Board Members Session  
Saturday: 8 AM to 6 PM - General Meeting  
7 PM - Awards Banquet  
Sunday: 7 AM - 8 AM - Patrol Representative Breakfast (If held)  
8 AM – Noon General Meeting

## General Timing of the Spring Meeting

### SPRING

Friday: Noon to 6 PM – Executive Committee  
Saturday: 8 AM – 6 PM  
Sunday: 8 AM – Noon

Adjustments can be made as necessary.

S93 Floor Motion 5 - All proposals are due 21 days in advance of the meeting date or the maker must bring 25 copies to the meeting.

S92-10 - National P&P's will be supplied to all areas in the Central Division with NSP Registration Units. To be distributed by the SC and PD.

S93-8 - Reconfirmed annual distribution

NOTE: A proposal was passed subsequent to this, to change to alternate years – missing reference

S91 - Executive Order of the Division Director - Dissolved the Central Division Board of Trustees and attempt to recover funds donated to the National Ski Hall or Fame by the Trustees.

F91-1 - The Fall Division meeting will be held the second weekend in September, following Labor Day.

F96-25 - No Division Meeting shall be schedule so as to occur on a major religious holiday.

### Executive Committee

There shall also exist a Division Executive Committee. The structure and purpose are detailed in the Division By-laws. This shall meet immediately prior to both division meetings. It will also meet as needed to achieve the purposes outlined in the by-laws.

The seasonal rotational assignment of Region Directors on this committee is as follows:

Region Director changes are also effective at the Spring Board meeting.

Season			
2007-2008	Southern	South Central	Northern Michigan
2008-2009	South Central	Northern Michigan	Eastern Michigan
2009-2010	Eastern Michigan	North Central	Western
2010-2011	North Central	Western	Western Michigan
2011-2012	Western Michigan	Ohio	Southern
2012-2013	Ohio	Southern	South Central
2013-2014	Repeat Cycle beginning with 2007-2008 (S08 P006)		

## Chapter 2 Qualifications and Responsibilities

## **Division Director**

### **Qualifications**

1. Must be a registered NSP member for at least five years. Membership in an NSP registered Professional Division patrol shall constitute NSP membership.
2. Must have served one term as Region Representative or two terms as a Section Chief, or must have served as a Region, Division, or National Program Supervisor for at least two years.
3. Must be familiar with National policies and procedures as defined in the current NSP Policies and Procedures manual.
4. Must be familiar with the Division's policies and procedures, as applicable.
5. Must be registered in the Division as a Senior (Alpine, Nordic or Auxiliary) Patroller or Certified Patroller. *S09 P006*

Additional recommended (but not required) qualifications:

- Should have logged at least 80 days of active patrolling (excluding refreshers, tests, etc.) with one-third of these days at a ski area(s) in the Division.
- Should have experience working with management at a ski area in the Division and should have the endorsement of an area management representative in the Division.
- Should have actively participated in National level activities.

### **Responsibilities**

1. Supports and fosters NSP mission statement.
2. Promotes NSP education programs within the Division; supports Division staff in managing the integrity of NSP training standards; and establishes an atmosphere for the exchange of skills, ideas, proposals, techniques, and informational programs between NSP members, ski areas, NSP Registration Units, and regions.
3. Maintains accurate records at the Division levels. Develops an annual budget and presents it to the Division board of directors. Prepares an annual report and presents it at the annual Division meeting.
4. Carries out policies and responsibilities as defined in the NSP Policies and Procedures manual and the Division's bylaws.
5. Establishes and maintains relationships with other organizations related to the involvement of Central Division members including, but not limited to the annual and semi annual meetings of the National Ski Patrol Board of Directors, PSIA, AASI and MSAA.

### **After Election of a new Director**

(F06-P02)

After the election of a new Division Director, all staff, i.e. Assistant Division Directors, Program Advisors, Supervisors and general staff be required to submit a letter of resignation to the incoming Division Director. If these individuals are interested in continuing in the positions they have held, they have the option to re-apply for that position.

## **Administrative Assistant**

The Administrative Assistant shall provide the following support services to the Board and Division Director:

- Provides timely transcription and distribution of all meeting minutes
- Updates the Central Division Policies & Procedures Manual as necessary twice annually
- Updates and distributes the Central Division Staff Directory and Organization Chart on the division website – Quarterly *S09 P010*

- Receives and distributes reports, proposals and other materials to the Board in advance of meetings
- Performs other duties as may be assigned from time to time

### **Assistant Division Directors**

Assistant Division Directors will report directly to the Division Director. The Division Director with consultation and concurrence with the Board will determine their responsibilities.

### **Program Supervisors** (*see below for OEC Program Supervisor*) (S04-004)

#### A. Qualifications

1. Is a current NSP member.
2. Must have a commitment and the capability to implement and deliver NSP programs to members, associates, affiliate organizations, and non-members.
3. Demonstrates technical expertise and broad experience in all phases and of the program's knowledge and skill performance.
4. Demonstrates a proven administrative track record including written and communication skills.
5. Is a program instructor trainer or qualified to be one.
6. Instructor and IT certification will be maintained without recertification requirements during of term service.
7. Will be technically proficient with electronic means used by the NSP to fulfill their duties (F04-004),

#### B. Selection

1. The division director shall consult with the outgoing division education program supervisor and the national education program director to determine the needs of program in the division and to solicit names of suggested replacements.
2. The division director will make a determination on his or her preference and inform the national education program director when the process is complete, but before the new appointment is made.
3. Following steps 1 and 2, the appointment is made by the division director according to division bylaws.

#### C. Responsibilities

1. Program delivery
  - a. Implements and maintains the NSP program within the division according to national goals, objectives, policies, and procedures as established by the NSP Board of Directors, and by working closely with the national program director.
    - 1) Promotes NSP programs in cooperation with division officers, instructor trainers, and instructors.
    - 2) Develops performance driven instructional staff.
    - 3) Facilitates ongoing continuing education, refreshers, and use of training aids.
  - b. Identifies and provides solutions to issues and problems that could negatively affect the program or its delivery to the membership.
2. Communication
  - a. Participates actively on the respective national program committee.
    - 1) Assists in the development of the discipline's national program content.
    - 2) Provides member input on programs.
    - 3) Evaluates how well the existing program is meeting member needs.
    - 4) Attends committee meetings as scheduled.

- b. Communicates with the national office, national program director, division supervisors and line officers, instructor trainers and instructors, and others.
  - 1) Creates mutual understanding of program objectives and performance standards.
  - 2) In collaboration with the division director and the national program director, develops and reviews an annual Supervisor Planning and Feedback Tool.
  - 3) Establishes and distributes training schedules of courses in collaboration with division and region staff to meet the needs of instructors and members.
- 3. Quality management
  - a. Administers a quality management program to ensure the consistency and quality of instruction, content of the program and materials, competency of trainees or members, and overall effectiveness of the courses within the division.
    - 1) Maintains integrity and standards of NSP programs.
    - 2) Trains, appoints, mentors, and supervises instructor trainers in the division.
    - 3) Provides programs, with the assistance of the instructor trainers, which meet instructor recertification requirements.
    - 4) Performs all record keeping and reporting requirements in a timely fashion and in the proper format.

### **OEC Program Supervisors** (S04-004)

#### A. Qualifications

- a. Is a current NSP member or Associate.
- b. Must have a commitment and the capability to implement and deliver the OEC Program to members.
- c. Demonstrates technical expertise and broad experience in all phases of the OEC Program's knowledge and skills performance.
- d. Demonstrates a proven administrative track record including written and communication skills.
- e. Is an OEC instructor trainer or qualified to be one.
- f. Will be technically proficient with electronic means used by the NSP to fulfill their duties (F04-004)

#### B. Selection

- a. Appointed by national OEC Program director, after direct communication with the division director.
- b. Reports to the division director with regard to program delivery within the division and to the national QEC Program director with regard to program content or quality management of the program within the division.

#### C. Responsibilities

##### 1. Program delivery

- a. Implements and maintains the OEC Program within the Division according to national goals, objectives, policies, and procedures as established by the NSP Board of Directors, and by working closely with the national OEC Program director.
  - 1) Promotes the OEC Program in cooperation with division officers, instructor trainers, and instructors
  - 2) Develops performance-driven instructional staff.
  - 3) Facilitates ongoing continuing education, refreshers, and use of training aids.



- b. Identifies and provides solutions to issues and problems that could negatively affect the QEC program or its delivery to the membership.
2. Communication
    - a. Participates actively on the national OEC committee
      - 1) Assists in the development of OEC's national program content.
      - 2) Provides member input on OEC programs.
      - 3) Evaluates how well the existing OEC Program is meeting member needs.
      - 4) Attends committee meetings as scheduled.
    - b. Communicates with the national office, division supervisors and line officers, instructor trainers and instructors, and others.
      - 1) Creates mutual understanding of OEC objectives and performance standards.
      - 2) In collaboration with the division director and national OEC Program director, develops and reviews an annual Planning and Feedback Tool.
      - 3) Establishes and distributes training schedules of courses in collaboration with division and region staff to meet the needs of instructors and members.
  3. Quality management
    - a. Administers a quality management program to ensure the consistency and quality of instruction, content of the program and materials, competency of trainees or members, and overall effectiveness of the courses within the division.
      - 1) Maintains integrity and standards of the OEC Program.
      - 2) Trains, appoints, mentors, and supervises Instructor trainers in the division.
      - 3) Provides instructor recertification programs, with the assistance of the instructor trainers.
      - 4) Performs all record keeping and reporting requirements in a timely fashion and in the proper format.

## **Region Directors**

### **Qualifications:** (F04-005)

1. Must be a registered NSP member for at least five years.
2. Must have served as a Section Chief, Patrol Representative, or National, Division, or Region Program Supervisor/Administrator for at least two years.
3. Must be familiar with National policies and procedures as defined in the current NSP Policies and Procedures manual.
4. Must be familiar with the Region's policies and procedures, as applicable.
5. Must be registered in the Division as a Senior (Alpine, Nordic or Auxiliary) Patroller or Certified Patroller. S09 P006

### Additional recommended (but not required) qualifications:

- Should have logged at least 80 days of active patrolling (excluding refreshers, tests, etc.) with one-third of these days at a ski area(s) in the Region.
- Should have experience working with management at a ski area in the Region and should have the endorsement of an area management representative in the Region.
- Should have actively participated in managing National, Division or Region level activities.

### **Responsibilities:** (F04-005)

1. Serves a term in accordance with Division By-laws.
2. Supports and fosters the NSP Mission Statement

3. Promotes and supports all NSP education programs within the Region to maintain the integrity of NSP training standards.
4. As a member of the Division Board of Directors, the Region Director is responsible for duties developed and designated by the Division Board of Directors.
5. Responsible for all aspects of the NSP programs and activities supported by the Region.
6. Promotes the financial support of the NSP and its programs.
7. Visits all areas within the Region during his or her term of office.
8. Submits an annual report to the Division Board of Directors.
9. Is responsible for communicating National and Division policies to sections and to NSP registration units (patrols), and is responsible for communicating NSP Registration unit concerns to the Division Director and/or Division Supervisors.
10. Writes articles and reports for the Division Newsletter.
11. Ensures that all sections and NSP Registration Units submit annual reports and financial reports in a timely manner.
12. Recommends individuals to the Division Program Supervisors, and in consensus with them, appoints individuals to serve as Region Program Administrators.
13. Monitors the performance and effectiveness of Region Program Administrators and recommends changes in concert with the Division Program Supervisor when appropriate.

### **Section Chiefs**

#### **Qualifications:** (F04-006)

1. Must be registered NSP member in the Section as their primary registration unit.
2. Must have been a NSP patrol Representative for at least a year or registered as a NSP member for at least 5 years.
3. Must be familiar with current National, Division, Region, and, if relevant, Section policies and procedure.

#### Additional recommended (but not required) qualifications:

- Should have been a NSP patrol Representative for at least a year.
- Should have logged at least 45 days of active patrolling (excluding refreshers, tests, etc) with 1/3 of those days at a ski area in the section.
- Should have experience working with area management in an area within the section
- Should have actively participated in management of Region activities (attended Region meetings, helped/administered Region tests/training activities).
- Should be registered in the Division as a Senior Patroller in any discipline (S05-M11)

#### **Responsibilities:** (F04-007)

1. Serves a term in accordance with Central Division By-Laws.
2. Supports and fosters the NSP mission Statement. Promotes the NSP education programs within the Section to maintain the integrity of NSP training standards and promote efficient service delivery.
3. Cooperates with the Region Director and other NSP officers in maintaining rules, regulations, and training standards of the NSP.
4. Submits annual activity reports to the Region Director and, if necessary, financial reports to the Region Treasurer.
5. Facilitates communication to and from the Region Director, NSP unit Representative, Ski Area Patrol Representative, and NSP members, and is responsible for any other duties designated by the Region Board of Director or the Region Director.
6. Works cooperatively with NSP unit Representatives to facilitate registration, dues payment, and financial reports in a timely manor.

7. Actively participates in Region functions off-area.
8. Maintains section records as directed by the Region Director or Region policy.
9. The Section Chief is expected to perform as a mentor and coach to prospective NSP leaders within his or her section.
10. Section Chief is expected to visit each Registration Unit within his/her section annually

## Chapter 3 Division Elections

Central Division elections (timing, voters, etc.) are controlled by the Central Division Policies and Procedures, and Division By-laws as the same may set forth qualifications for certain offices.

In addition, policies for behavior and the required candidate information form for a nominee for elections in Central Division are detailed on the following pages.

Selection of the Patrol Representatives, in Central Division, will be in accordance with the By-laws of the National Ski Patrol, Inc. (S96-05)

### DIVISION ELECTION COORDINATOR

(F07-P002)

1. The Division Election Coordinator is appointed by the Division Director, with consensus of Division Board. (F09 P003)
2. The Division Election Coordinator is responsible for the administration of the election process for the positions of Division Director and Region Director as detailed in the Central Division Bylaws and Policies and Procedures. This election process includes (see each election for detail information):
  1. Voter and Division communications/announcements: schedule, directions and results
  2. Obtains identification of the electorate for elections
  3. Preparing ballot content and utilizing the appropriate medium (electronic or paper)
  4. All election operations:
    - a. Accept and review all nominations for Region Director and Division Director. All nominations shall be given a qualification review and validation within 72 hours of receipt of the nomination. (S10 P005)
    - b. Collect nominations, resumes and position statements. All nominations shall be given a qualification review and validation within 72 hours of receipt of the nomination and the nominee shall be notified of any deficiencies within 48 hours thereafter. (F09 P003)
    - c. Sending out ballot with resumes and position statements to electorate. (F09 P003)
    - d. Send electorate to candidates for purpose of campaigning. or "Notify candidates of electorate". (F09 P003)
    - e. Provide Division Director with nominations, resumes and position statements for Division Director's conference with each candidate as to duties and responsibilities.
    - f. Retrieving ballots
    - g. Ballot counting and identification of the election winners
    - h. Present election results to the Election Review Committee for review and confirmation
    - i. Presentation of certified election results to the Division Director for appropriate election announcement and Division Director conference with each candidate.

### Timing:

#### SECTION CHIEFS

The elections for Section Chiefs will be staggered seasons as follows:

Sections 1 and 4	2008-2009, 2011-2012, 2014-2015, 2017-2018, etc.
Sections 2 and 5	2009-2010, 2012-2013, 2015-2016, 2018-2019, etc.
Sections 3 and 6	2010-2011, 2013-2014, 2016-2017, 2019-2020, etc.

#### REGION DIRECTORS

The elections for Region Directors will be staggered seasons as follows:

North Central, North Michigan, Southern	2008-2009, 2011-2012, 2014-2015, 2017-2018, etc.
East Michigan, South Central	2009-2010, 2012-2013, 2015-2016, 2018-2019, etc.
Ohio, West Michigan, Western	2010-2011, 2013-2014, 2016-2017, 2019-2020, etc.
	S08 P006 (removing Southwestern Region) (F09 P002 moving Western)

Region Director election schedule:

- September 15 DEC to provide election schedule and nomination application to Webmaster and/or RPN editor for publication. (F09 P003)
- October 15 Division Registration Coordinator shall provide a list of allowable election votes per Section, Registration Unit and Members, as applicable, based on previous years registrations, to Division Election Coordinator (DEC) (F09 P003)
- November 15 DEC to send Election Announcement and reminder request to Region Director, Section Chiefs and Patrol Representatives for submittal of Registration Unit level electors' names and email addresses \*
- December 30 Nominations to be accepted by the DEC. (F09 P003)
- January 15 Region Director or Region Election Coordinator to provide DEC with list of Registration Unit level electors. \* (S10 P005)
- January 26 Last day for submission of nominations to the DEC.
- February 9 Last day for nominees to submit any resumes and/or position statements to the DEC
- February 15 DEC to send, if available, resumes, position papers, voting instructions and Ballots to electorate. DEC also to send electorate information to approved candidates. S09 P004
- March 8 Last day to return ballots postmarks will be used as cutoff date. If ballots are pre-stamped, then ballots received by March 10th will be counted. (S10 P005)
- March 19 Last day for tabulation of ballots and validation of the results by the election Review Committee and submission of results to the Division Director. (F09 P003)
- March 26 Last day for Division Director to contact candidates. (F09 P003)
- March 27 DEC to make announcement of election results to electorate and post on appropriate website(s). (F09 P003)

\* Unless the Region has one vote per member, in which case the Region shall specify the procedures and notify the DEC of same.

Reference: Region Director Election Bylaw 11.3

## **DIVISION DIRECTOR**

Division Director election is conducted every three (3) years:

Season: 2006-2007, 2009-2010, 2012-2013, 2015-2016, 2018-2019, 2021-2022 etc

Division Director election schedule:

- September 15 DEC to provide election schedule and nomination application to Webmaster and/or RPN editor for publication. (F09 P003)
- October 15 Division Registration Coordinator shall provide a list of allowable election votes per Region, Section and Registration Unit and Members, as applicable, based on previous years registrations, to Division Election Coordinator (DEC). (F09 P003)

November 15	DEC to send Election Announcement and reminder request to Region Director, Section Chiefs and Patrol Representatives for submittal of Registration Unit level electors' names and email addresses	
December 30	Nominations to be accepted by the DEC.	(F09 P003)
January 15	Region Director or Region Election Coordinator to provide DEC with list of Registration Unit level electors.	(S10 P005)
January 26	Last day for submission of nominations to the DEC.	
February 9	Last day for nominees to submit any resumes and/or position statements to the DEC	
February 15	DEC to send, if available, resumes, position papers, voting instructions and Ballots to electorate. DEC also to send electorate information to approved candidates.	S09 P004
March 8	Last day to return ballots postmarks will be used as cutoff date. If ballots are pre-stamped, then ballots received by March 10th will be counted.	(S10 P005)
March 19	Last day for tabulation of ballots and validation of the results by the election Review Committee and submission of results to the Division Director.	(F09 P003)
March 26	Last day for Division Director to contact candidates.	(F09 P003)
March 27	DEC to make announcement of election results to electorate and post on appropriate website(s).	(F09 P003)

Reference: Division Director Election Bylaw 11.4

## **ELECTION REVIEW COMMITTEE**

There is established a Central Division Election Review Committee consisting of three (3) Region Directors who shall be current members of the Central Division Board of Directors who shall not be up for reelection during the current election process. The Committee members shall be approved at the Fall Division meeting by consensus of the presently existing Central Division Board of Directors. (F09 P003)

### Rotation of the Election Committee

#### Season

2009-2010	North Central, North Michigan, Southern	
2010-2011	Eastern Michigan, South Central, North Central	
2011-2012	Western, Ohio, Western Michigan	
2012-2013	North Central, North Michigan, Southern	
2013-2014	Eastern Michigan, South Central, Northern Michigan	
2014-2015	Western, Ohio, Western Michigan	
2015-2016	North Central, North Michigan, Southern	
2016-2017	Eastern Michigan, South Central, Southern	
2017-2018	Western, Ohio, Western Michigan	(F09 P003)

The Election Review Committee is responsible for the review and confirmation of the election results for the Central Division Director and all other Division managed elections. The committee will review election results submitted by the DEC and confirm results back to the DEC in specified amount of time. (F09 P003)

## **INSTANT RUNOFF ELECTION PROCESS**

### **Introduction**

The following procedure implements the instant runoff voting method for determining the winner in the Central Division Director election.

### **Ballot Specifications and Directions to Voters**

A voting ballot shall allow a voter to rank candidates for the Central Division Director in order of choice. All candidates are listed on the ballot with one additional slot for a write-in candidate. The voter may include no more than one write-in candidate among his/her ranked choices. Directions provided to voters shall conform substantially to the following specifications:

Vote for candidates by indicating your first-choice candidate, your second-choice candidate and so on. Indicate your first choice by marking the number "1" beside a candidate's name, your second choice by marking the number "2" by that candidate's name, your third choice by marking the number "3," and so on, for as many choices as you wish. You are free to rank only one candidate, but ranking additional candidates cannot help defeat your first-choice candidate. Do not mark the same number beside more than one candidate. Do not skip numbers.

### **Ballot Counting**

The ballots cast shall be tabulated and the result declared by the Central Division Election Coordinator after review by the Central Division Election Review Committee using the following procedure:

- The first choice marked on each ballot shall be counted. If any candidate receives a majority of the first choices, that candidate shall be declared elected.
- If no candidate receives a majority of first choices, the candidate who received the fewest first choices shall be eliminated and each vote cast for that candidate shall be transferred to the next-ranked candidate on that voter's ballot. If, after this transfer of votes, any candidate has a majority of the votes from the continuing ballots, that candidate shall be declared elected.
- If no candidate receives a majority of votes from the continuing ballots after a candidate has been eliminated and his/her votes have been transferred to the next-ranked candidate, the continuing candidate with the fewest votes from the continuing ballots shall be eliminated. All votes cast for that candidate shall be transferred to the next-ranked continuing candidate on each voter's ballot. This process of eliminating candidates and transferring their votes to the next-ranked continuing candidates shall be repeated until a candidate receives a majority of the votes from the continuing ballots. This candidate shall be declared elected.

### **Example:**

Three candidates: Smith, Jones and Marks  
60 voting cards are submitted  
Smith is ranked 1 by 25 voters  
Jones is ranked 1 by 20 voters  
Marks is ranked 1 by 15 voters

In the first round no one receives a majority, 31 votes  
Thus, Marks is eliminated and those cards that had Marks ranked 1 is reviewed for their second choice.  
Smith is ranked 2 on 10 of the of the 15 cards  
Jones is ranked 2 on 3 of the 15 cards.

Thus, Smith wins with 35 votes and Jones is second with 23 votes.

Note: Only 13 votes were counted in round two because two of the Marks cards only had first choices.

**National Ski Patrol Central Division  
GUIDELINES OF CONDUCT FOR CANDIDATES  
DIVISION OR REGION ELECTIONS**

- I. All candidates shall be held personally responsible for all actions of their chairperson, workers, committees, etc. *(F09 P003)*
- II. For each election or run-off election, any candidate seeking the election office and those acting in behalf of the candidates are permitted a maximum of three contacts with the voters including phone conversations for the purpose of campaigning.
- III. The candidates' campaign literature or other contacts shall be restricted to:
  - A. Introducing themselves
  - B. Announcing their platform and intentions
  - C. Enhancing their own qualifications
- IV. No candidate, or those acting on behalf of the candidate, shall make or publish derogatory or inflammatory statements about his/her opponent's qualifications, ability, service record, or personal life.
- V. Candidates holding a Division, Region, or Section position during the time of their candidacy shall not be permitted to do any campaigning while attending any meeting, session or any other Registration Unit activity in an official capacity or where the cost of attendance in travel or living expense is reimbursed wholly or in part by the Division, Region or Section funds. Nor shall any campaigning be allowed in any communication, verbal or written, which is reimbursed by Division, Region or Section funds. No Division, Region or Section funds shall be used to reimburse any candidate for campaign related expenses, i.e. all campaign expenses will be paid for by the candidate. *(F09 P003)*
- VI. A copy of all campaign literature mailed or distributed by a candidate, or those acting in a candidate's behalf, and also an outline of any organized telephone campaign, shall be sent to the Election Coordinator and the Division Director.
- VII. Failure to comply with these guidelines can result in the removal of a candidate from the election. This action will be reviewed first by the Election Coordinator, then by the Division Legal Advisor, and finally by the Division Executive Committee, excluding any members who are candidates for the office in question.



**NATIONAL SKI PATROL CENTRAL DIVISION  
SUPERVISOR CANDIDATE INFORMATION SHEET**

Supervisor Position applying for: \_\_\_\_\_

Name: \_\_\_\_\_

Address: \_\_\_\_\_

Phone: Home: \_\_\_\_\_ Work: \_\_\_\_\_ FAX: \_\_\_\_\_

Cell: \_\_\_\_\_ E-Mail: \_\_\_\_\_

Current Registration Number: \_\_\_\_\_

Currently Registered with: \_\_\_\_\_

I am a member of other organizations such as PSIA, NORBA, etc.: include levels and years of

Service: \_\_\_\_\_

---

List NSP Offices held  
(Include years)

List NSP Awards Received  
(Include years)

What specific or special qualifications do you have for this position?

OVER

If you are awarded this position, how do you feel you would work with the other advisors and how would you communicate with them? Would you be able to travel for this position?

How important do you feel this program is for the Central Division? Why?

What new things might you want to see done with this position if you are selected?

Any other information you feel will add in the selection of the right candidate?  
(Use additional paper if so desired)

Signed: \_\_\_\_\_ Date: \_\_\_\_\_

**NATIONAL SKI PATROL CENTRAL DIVISION  
STAFF CANDIDATE INFORMATION SHEET**

**Name** \_\_\_\_\_

**Address** \_\_\_\_\_

**Phone: H)** \_\_\_\_\_ **W)** \_\_\_\_\_ **C)** \_\_\_\_\_ **F)** \_\_\_\_\_

**Email)** \_\_\_\_\_

**I accept / reject the nomination for** \_\_\_\_\_

**Signed** \_\_\_\_\_ **Date** \_\_\_\_\_

**I am currently registered with** \_\_\_\_\_

**I have been a member of the NSP since what year:** \_\_\_\_\_

**List NSP offices held**

**List NSP Awards Received**

**NSP Achievements**

**List your priorities for action (issues you will address) if elected:**

OVER

**What specific or special qualifications do you have for the office?**

**How do you propose to obtain the opinions, views and feelings from the patrollers to guide your activities?**

**List any other pertinent information to your candidacy**

**I agree to follow the “Guidelines of Conduct for Candidates”.**

**Signed:\_\_\_\_\_ Date:\_\_\_\_\_**

## Chapter 4 Registration Processes

### March - June

1. Area registration forms arrive from National and are given/sent to the Region Directors for distribution to their Section Chiefs and Patrol Representative. Deadline for return to registration coordinators is May 30.
2. Database is updated to reflect any changes reported on AR's.
3. Starting in mid-May, periodic reports listing Registration Units and section chiefs that have not returned Area Registration forms are sent to the Region Directors.
4. Original AR sent to National (in batches, as they arrive), second copy retained for Division records; third copy sent to appropriate Region Director.

### July - August

1. Registration Unit membership rosters and membership cards arrive from National.
2. Membership cards separated by Registration Unit and filed until registration is received.
3. Registration packets for each Registration Unit put together. Packet contains registration instructions, Transmittal Form (see example), pre-printed membership roster, member registration forms, address change forms, classification change forms, and officer change forms. Packets are boxed by region for either mailing or delivery to Region Director or designate.
4. Region information update form (see example) sent to Region Directors in mid-July. Form requests name/address of any region treasurer or registration coordinator, current region and section dues (if any), and asks if database is needed.
5. Membership database sent on disc to those Region Directors who request one as well as to the Division Mountaineering and Avalanche Advisors, as requested by the Division Director.

### September - February

1. Registration packets distributed to Registration Units by Region Directors. Registration deadline is December 1. There is a \$10/patroller late fee.
2. As they are received, registration packets are checked for accuracy (number of patrollers registered equals money sent); check made out correctly and signed. Any other forms sent with registration are checked to make sure they have been filled out correctly.
3. Patrol Representative notified regarding any errors (e.g., missing forms, underpayment).
4. Membership rosters and membership forms separated for National, Division, and Region.
5. Transmittal Form separated for National, Division, Region, and Registration Unit; Registration Unit copy is returned to the PD along with the membership cards for reregistering patrollers. Refund check issued for any overpayment greater than \$10.
6. Membership dues amount along with number registering entered into computer database.
7. Membership roster and forms for each Registration Unit sent to National along with a check to cover the number of reregistering patrollers and any new members using National's Registration Submission Summary.
8. Deposits transferred to Central Division bank account as membership dues are accumulated.
9. Payments made to regions and sections starting in late December. A second payment may be made in April depending on whether there are late registrations.
10. Any problems are reported to appropriate RD or his/her designee.

### Other Duties

1. Give membership information to Division election coordinator as requested.

2. Respond to requests for forms/membership information as requested.
3. Report to Board of Directors at Division meeting.

When an area closes, the patrollers have two years to register with another Registration Unit. (F94-09)

Establish a Division database to provide the proficiency and training status of the division members to the line officers and the division instructors. (S95-17)

Establish a Division database of separated members and the Patrol Representative to contact about the separation. No record will be maintained by the Division regarding the specifics of the separation.  
(S95-18)

The Division Director and the Registration Coordinators will set and collect the late fee when the whole Registration Unit's registration is late. The maximum fee can be \$200.00. (S93-7)

The Division will collect a \$10.00 late registration fee after 12/1 until 2/1. After 2/1 it will be passed to the National Office as a late fee. (S92 Floor Motion 3)

Note: A motion was passed that requires the registration of Candidates within 30 days of the start of an OEC course – reference missing.

Active military duty (AM-96-35)

- a. At the discretion of the Division Director, members shall have their National and Division dues waived if their duty in defending the United States prevents them from performing their patrolling duties during the normal patrolling season.
- b. Upon return from active military duty, the individual must take the OEC refreshers required by NSP and fulfill any other requirements to resume his or her pre-service NSP classification.

The Central Division will provide for free Division dues and lifetime membership for members with 50 or more years of continuous service with the NSP. (F04-001)

### **Central Division Administrative Patrol (CDAP)**

This Registration Unit will be unique to the other Registration Units of the division in that it will not have a direct area to be responsible to. The Registration Unit is the direct responsibility of the Division Director. It is intended that Division Board members may register with this unit if they so wish. This is to allow them some latitude in their duty shift requirements. This does not reduce their obligation to meet annual refresher requirements, total duty hours, continuing education requirements, etc.

In addition to these basic obligations, members of this Registration Unit will be required to report their duty activities and area visitations to the Division Director annually.

Registration in this Registration Unit will also be open to past Division Directors. Also, from time to time, the Division Director may grant individual patrollers the right to register with the CDAP due to unique problems. This right requires that the patroller meet the above obligations. The initial request must be submitted to the Division Director, in writing, detailing the reasons why there is a need for this special consideration. The Division Director will review the registration right annually.

# Chapter 5 Treasury Operations

## Accounting Guidelines

The division is a consolidation of all subunits (regions, sections, local NSP registration units, and any other program units) registered with the division. The division files separately under Section 501(c)(3) of the Internal Revenue Code. For this purpose, to avoid duplication of accounting records, the record keeping system should reflect the tax basis of accounting.

- The division tax-exempt number must be used for federal tax purposes in establishing a checking account for the division, region, section, local NSP registration units, and for other purposes required by federal or state regulations. The Central Division tax-exempt number is **23-7241210**. Because the Internal Revenue Service matches federal I.D. numbers when 1099's are filed, it is important that checking, savings, and other accounts be titled as: **National Ski Patrol - Central Division, XYZ Registration Unit**
- It is recommended that all subunits within the division use the same chart of accounts. Adoption of the same chart of accounts will facilitate consolidation of each revenue and expense category required in filing Form 990 at year-end. Exhibit A is a chart of accounts designed to capture information requested on Form 990 as well as to anticipate most financial activities that can occur among the division and its subunits.

## Financial Reporting Guidelines

- The annual report is to be prepared on the tax basis of accounting as required on form 990. Exhibit B is a sample of the report that all subunits are required to file with the division. Financial reports for Central Division are due according to the following schedule:

June 30	-End of Fiscal Year
August 1	-Registration Unit Reports due to Section Chief
September 1	-Section Reports due to Region Director
October 1	-Region Reports due to Division Treasurer

If a Region's financial report is not submitted to the Central Division Treasurer by December 1, it will result in the loss of the Region's support funds (budget line 620). Any reconsideration for waiving or alternate penalty requires two-thirds approval of the Central Division Board.

## Accounting Controls

Annual consolidated division financial statements, audited or un-audited, will be published, in a simple form, in the winter Rusty Parka News following the fiscal year end.

Annual audits of the accounting procedures and records and the preparation of the division tax return (Form 990) will be performed by an audit committee or outside firm.

- If a material accounting irregularity is discovered, the actions to be taken will follow the guidelines set forth in NSP Policies and Procedures section 4.5.8.

## **Budgeting Guidelines**

Before the beginning of each fiscal year, a detailed budget for the division's subunits will be prepared. The Central Division Board of Directors shall approve the budget. It will provide a clear indication whether there will be sufficient funds to effectively operate the subunit or excess funds creating potential excise tax problems, allowing enough time for effective action by the appropriate leadership.

## **Administrative/Program Staff Reimbursement Policy Effective July 1, 2004**

- It shall be the policy of the Central Division to reimburse Division administrative and program staff, within the following guidelines, for expenses incurred while performing Central Division business. It includes the Division Director, Assistant Division Directors, Division Board members, Division Program Supervisors/Advisors, and volunteer staff (including the Treasurer, Legal Advisor, Election Coordinator, Registration Coordinator(s), Rusty Parka News Editor(s), and Administrative Assistant).
- Receipts must accompany all expenses, including meals, lodging, travel, and miscellaneous expenses. Exceptions may be allowed with approval of the supervising Assistant Division Director or the Division Director.
- Mileage reimbursement shall be provided at the rate of \$.32 per mile, not to exceed the lowest available airfare (i.e. Supersaver). (S04-M4) The Central Division Board and Treasurer will periodically review the mileage reimbursement to be in line with the NSP National Policy. When NSP vehicles (NSP Program vehicles) are used, then actual expenses shall be reimbursed. When personal vehicles are used attach the actual gas receipts or a MapQuest mileage itinerary. (F09)
- Airfares shall be reimbursed at the lowest available fare (i.e. Supersaver).
- Hotel costs shall be reimbursed at one-half the double room rate. Exceptions may be allowed with prior approval of the supervising Assistant Division Director or the Division Director.
- Meal costs shall be reimbursed up to a maximum rate of \$30 per day, with the reimbursement subject to the submission of receipts.
- The costs of meeting registrations and related official functions shall be reimbursed at the actual cost of the event.
- Meeting costs incurred by program committee members attending Division program committee meetings (i.e. the S&T Committee) shall be reimbursed up to 50 percent of allowable costs as defined in this policy.
- Expense vouchers must be submitted within 30 days of the close of the event for which reimbursement is being requested. Vouchers submitted 90 or more days after the close of the event should be subject to reimbursement at 50 percent of allowed expenses. Exceptions may be allowed with approval of the Division Director or their delegate(s). (S04 M3)
- Central Division shall provide support to each Region yearly. After receipt of the years membership dues and the receipt of the past seasons' Division Registration report, the payment will be issued by the Division Treasure. The amount budgeted and approved by the Board will be



distributed based on population of the Division's Regions with a minimum payment of \$1200 per Region. (S10 M12)

- The Central Division shall self-insure \$750/vehicle to cover the deductible on the division Subaru's.
- All expenses over \$100.00 are due to the approving officer 30 days after occurrence. Expenses less than \$100.00 can be accumulated to \$100.00 and then submitted.
- All non-event expenses are due to the approving officer 15 days prior to the end of the fiscal year June 30.
- Central Division will pay Outstanding Award Winners' Fall Division banquet dinner fees.
- The Central Division will underwrite, by \$10, the cost of insurance for PSIA Certified Members the NSP-C ski school who are actively engaged in teaching and/or examining patrollers or Registration Unit candidates. (S05-M12)
- The Ski School Supervisor with the concurrence of the ADD has the discretion to fully subsidize NSP-C Ski School insurance cost for active division staff instructors up to but not to exceed 10 members. Additional members can be added with the approval of the ADD responsible for the program. This expenditure will be charged to the ski school and documented by the supervisor on the yearly expense report. The intention of this expenditure is to improve administration of division ski school programs. (S09 P008)

### **Program Fees**

Central Division has established program fees to help defray the cost of providing training programs. The fees collected from these programs are returned as general income and used to defray the total operating expenses of the Division. It is not to be assumed that specifically the program collecting them will use them.

### **Patroller Assistance Fund**

The Patroller Assistance fund was established to provide financial assistance to patrollers and their families in time of need. The need must be the direct result of a patrolling activity. Administration of the Assistance Fund is under the direct control of the Central Division Executive Committee (EC) with complete reporting, financial only, to the Division Board. This is to insure privacy and confidentiality. It must be noted that these funds are to be:

1. Used specifically by the Patroller or his/her family to defray the burden related to the indicated Patrol related incident.
2. The recipient is not expected to reimburse the Division. However, that would be appropriated if or when possible.
3. It is also to be understood that if the patroller or the family does not feel, upon receipt, that the funds are needed, the funds are to be returned to the Division.

The Executive Committee is to process requests for assistance following the guidelines outlined below:

1. Requests for assistance are to be submitted, in writing, to the Division Director (DD).
2. The request must include:
  - Relationship to a specific patrolling or training function
  - Details of the incident that generated the need for assistance
  - The amount of assistance necessary
  - How the assistance is to be presented to the patroller/family in need
3. The DD is to present the request, for approval, to the reigning EC
4. The EC is to review, and report back to the DD, either approval or rejection and the dollar amount granted (if approved).
5. The DD is to draft a letter to accompany the assistance check (drafted by the Division Treasurer) and return both as directed by the requester.
6. The DD is to report back to the Board as a Whole, any financial action taken by the EC.

### **Investment Objectives and Restrictions**

An “investment” shall be defined as the purchase and holding of an interest in corporate bonds, stock, government backed securities, mutual funds and / or money market funds for a period of time one (1) year or longer.

Executive Committee is charged to manage Central Division investments and develop a flexible investment strategy.

#### **OBJECTIVES:**

- Minimize the cash balance with the goal of maximizing investment return while meeting the cash operating needs of the Division.
- Structure a portfolio of funds to be managed with the goal of providing a total return. 3.5 percentage points above the Consumer Price Index annually, utilizing a three-year time horizon.
- Maintain a risk level similar to that of a portfolio comprised of index funds as follows: 60% S&P 500 and 40% Lehman Brothers Aggregate Bond Index.
- Minimize amounts paid on commissions and fees, while obtaining a level of advice, expertise and execution necessary to accomplish our objectives.

#### **RESTRICTIONS:**

- Individual investments or any sub-class of investments, excluding short-term cash, shall be limited to a maximum of 30% of the portfolio.
- Maximum maturity of an individual fixed income security shall be no longer than 10 years.
- Fixed income investments greater than 10% of the portfolio shall be investment grade A or better.
- U.S. Government and Government Agency debt shall be considered investment grade.
- There shall be no investments in individual options, futures or derivatives.

**EXHIBIT A**

**DIVISION FINANCIAL ACCOUNTS**

**INCOME:**

**110-Registration (Total receipts including national, division dues, etc.)**

- 111-Membership
- 112-Alumni Dues
- 114-Late Fees

**120-Donations:**

- 121-NSPS Organizations
- 125-Corporations
- 126-Individuals
- 129-Donations for the Promotion of Patrolling

**130-Fund Raising (Total sales and other income from fund-raising activities)**

- 133-Sale of Shirts

**140-Sale of Supplies (Receipts from sale of patches, manuals, belts, etc)**

- 143-Alpine Manuals
- 149-Information

**150-Meetings: Income from meeting registration fees**

**160-Program Fees (Income from fees charged for tests, classes, insurance, etc.)**

(see current approved CD Budget for the approved charges per person) *(F10-P001)*

- 162-Alpine – Division pre-season clinics
- 163-Avalanche-w/manuals
- 164-Mountain Travel & Rescue
- 165-Certified
- 166-Division Sponsored Alpine SES
- 167-Division Sponsored Nordic SES
- 169-Instructor Trainer Conference
- 170-Division Ski School Instructor's Insurance Policy *(F10-P001)*
- 171-Women's Seminar

**180-Other Income (Interest and miscellaneous income)**

- 181-Special Programs
- 182-Interest, Savings
- 183-Interest, Registrations
- 184-Interest, Patroller Assistance Fund
- 185- Interest, Investment
- 188-Advertising
- Un-categorized Income

**EXPENSES:**

**200-Registrations (Total forwarded to registration coordinator)**

- 210-Membership
- 211-National Dues
- 212-Region Dues
- 213-Section Dues

**300-Administration (Phone, office, mail, travel expenses of NSP Registration Unit officers)**

- 310-Central Division Director
- 310.1-Central Division Director Expense for National Requirements (F05)
- 315-ADD
- 316-ADD
- 317-ADD
- 318 ADD
- 346-Administrative Assistant
- 350-Treasurer
- 351-Registration Coordinator
- 355-Legal
- 356 Ski Area Liaison
- 365-Flowers and Memorials
- 375-Security bond
- 376 Tax Preparation

**400-Forms and Supplies (NSP equipment, supplies, publications, etc)**

- 410-Stationary
- 440-General Office
- 441-Avalanche
- 450-Rusty Parka News
- 460-Skills Development Publications
- 461-Ski School Publications
- 463-National Patrol Officer's Handbook
- 465-Central Division Patrol Officer's Handbook
- 470-Awards
- 495-Supplies

**500-Meetings (Costs of running or hosting NSP meetings)**

- 510-National Meetings
- 520-Division Meetings
- 521-Fall Board of Directors Meeting
- 522-Spring Board of Directors Meeting
- 525-Executive Committee Meetings
- 526-Special Meetings – (Support - travel & meeting expenses called by Central Division)

**600-Special Program Support and Region Funding**

- 610-Board Travel Expenses (Region Directors)
- 620-Operating Expenses (Region Support Check)
- 630-Region Advisor Travel
- 640-Special Advisor Travel
- 645-Special Funding

649 Women's Seminar  
650-National IT Conference  
651-Division Ski and Snowboard School (insurance and other operating expenses)  
652-Avalanche Level II (Patch Course)  
664-Skills Development Quality Assurance

**700-Advisors (Supervisors' / Advisors' expenses and costs of their programs)**

705-Toboggan Advisor  
710-Alpine Ski School Advisor  
711-Central Division Ski School Director  
712-Instructional Development Supervisor  
713-Snowboard Ski School Advisor  
715-Awards Advisor  
720-Risk Management Advisor  
730-Avalanche Supervisor  
735-Public Relations Advisor  
750-OEC Supervisors (currently \$1000 per Supervisor)  
760-Mountain Travel & Rescue Supervisor  
764-Skills Development Supervisor  
765-Certified Advisor  
766-Senior Advisor  
767-Patroller 101 Advisor  
775-Medical  
780-Women's Clinic Advisor (SIO M15)  
781-Alumni  
785-Nordic Ski School Advisor  
790 Rusty Parka News Editor(s)  
791-Web Master  
795-Elections Advisor

**800-Fund Raining (Cost associated with fund raising activities)**

**900-Other Costs (Bank charges and miscellaneous expenses)**

902-Promotion of Patrolling (Reference Line Item #129 under INCOME)  
980-Contingencies  
985-NSF Checks/Losses  
998- Check and Bank Charges  
Un-categorized Expenses

## **EXHIBIT B**

### **INSTRUCTIONS FOR ANNUAL FINANCIAL REPORT**

The receipts and disbursements categories in the financial report form correspond to the chart of accounts used by the division and the regions. These accounts are described in detail on Exhibit A. If your registration unit has not implemented such a structured system, the following brief descriptions may help.

#### **BEGINNING CASH BALANCE**

These checking, savings and total balances must equal last year's ending balances.

#### **ADD RECEIPTS**

Registrations (Account #110's) - Total receipts including national, division dues, etc.

Donations (Account #120's) - Attach a list of any donations exceeding \$5,000

Fund Raising (Account #130's) - Total sales and other income from fund-raising activities

Sales of Supplies (Account #140's) - Receipts from sale of patches, manuals, belts, etc.

Meeting Fees (Account #150's) - Income from meeting registration fees

Program Fees (Account #160's) - Income from fees charged for tests, classes, etc.

Other (Account #180's) - Interest and miscellaneous income

#### **DEDUCT DISBURSEMENTS**

Registrations (Account #200's) - Total forwarded to registration coordinator

Administration (Account #300's) - Phone, office, mail, travel expenses of NSP officers

Forms and Supplies (Account #400's) - NSP equipment, supplies, publications, etc.

Meetings (Account #500's) - Costs of running or hosting NSP meetings

Subord. Unit Supp. (Account #600's) - Funds provided to sections by regions

Advisors (Account #700's) - Advisors' expenses and the costs of their programs

Fund Raising (Account #800's) - Costs associated with fund-raising activities

Other Costs (Account #900's) - Bank charges and miscellaneous expenses

#### **ENDING CASH BALANCE**

These are your final, June 30 balances and will be your beginning balances for the next fiscal year.

#### **AUTHORIZATION**

Indicate your office, print or type your name and address, and sign and date the form.

**EXHIBIT B – continued (Form available from Treasurer)**

**FINANCIAL REPORT FOR THE YEAR ENDED JUNE 30, 20\_\_\_\_**

**CENTRAL DIVISION OF THE NATIONAL SKI PATROL SYSTEM, INC.**

\_\_\_\_\_  
(Registration Unit, section or region name)

**BEGINNING CASH BALANCE, July 1, 20\_\_\_\_**

Checking \_\_\_\_\_  
Savings \_\_\_\_\_  
Beginning Balance (must = prior year ending balance) \_\_\_\_\_

**ADD RECEIPTS**

Registrations \_\_\_\_\_ (account 110's)  
Donations (list any over \$5,000) \_\_\_\_\_ (account 120's)  
Fund Raising \_\_\_\_\_ (account 130's)  
Sales of Supplies \_\_\_\_\_ (account 140's)  
Meeting Fees \_\_\_\_\_ (account 150's)  
Program Fees \_\_\_\_\_ (account 160's)  
Other Income \_\_\_\_\_ (account 180's)  
Total Receipts \_\_\_\_\_  
Total Receipts and Beginning Balance \_\_\_\_\_

**DEDUCT DISBURSEMENTS**

Registrations \_\_\_\_\_ (account 200's)  
Administration \_\_\_\_\_ (account 300's)  
Forms and Supplies \_\_\_\_\_ (account 400's)  
Meetings \_\_\_\_\_ (account 500's)  
Subordinate Unit Support \_\_\_\_\_ (account 600's)  
Advisor Expense \_\_\_\_\_ (account 700's)  
Fund Raising Expense \_\_\_\_\_ (account 800's)  
Other Costs \_\_\_\_\_ (account 900's)  
Total Disbursements \_\_\_\_\_

**ENDING CASH BALANCE, June 30, 20\_\_\_\_**

Checking \_\_\_\_\_  
Savings \_\_\_\_\_  
Ending Balance \_\_\_\_\_

**AUTHORIZATION**

The Registration Unit, section or region names above hereby authorizes the Central Division of the National Ski Patrol System, incl. to include it in said Central Division's group return for federal income tax purposes for the fiscal year indicated above. Further, I hereby declare under the penalties of perjury that this authorization (including any accompanying schedules and statements) has been examined by me and to the best of my knowledge and belief is true, correct and complete and made in good faith.

PR, PD, SC or RD: \_\_\_\_\_ Signed: \_\_\_\_\_  
Address: \_\_\_\_\_ Date: \_\_\_\_\_  
Federal I.D. #23-7241210

Program  
Name: **EXHIBIT C EXPENSE VOUCHER**

Budget  
Account: \_\_\_\_\_ Date: \_\_\_\_\_

**(Voucher available in EXCEL format from Treasurer or Central Division Website)**

**ITEMIZED EXPENSES USING THE FOLLOWING TABLE - PLEASE ATTACH ALL RECEIPTS**

DATE	DESCRIPTION	Trans- portation	ROOM EXPENSE	FOOD	SUPPLIES	OTHER	ACCOUNT
<b>SUB-TOTALS:</b>		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	<b>TOTAL</b> \$0.00

I have incurred the above expenses in behalf of the NSP Central Division

Signed: \_\_\_\_\_ Date \_\_\_\_\_

Print Name: \_\_\_\_\_

Phone #: \_\_\_\_\_

**DO NOT WRITE BELOW FOR OFFICE USE ONLY**

**APPROVAL SIGNATURES:**

Director	Date
Treasurer	Date

NOTES: Expenses require receipts

\* Mileage per MapQuest or fuel receipts

ACCOUNT TOTALS:		
Account	Amounts	YTD Total

**MAILING LABEL: PRINT CLEARLY**

**Remit to:**

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

DATE	AMOUNT	CHECK #



**EXHIBIT D – RECONCILIATION REPORT**

**(Report available in EXCEL format from Treasurer)**

<b>Central Division Program Reconciliation Report</b>				
<b>Date:</b>		<b>Event:</b>		
<b>Income</b>		Collected		
Number of Participants	Fee charged	Cash	Checks	Total
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
<b>Books and Supplies</b>				
				\$ -
				\$ -
				\$ -
				\$ -
			<b>Total Income</b>	\$ -
<b>Expenses</b>				
Expense Description				Cost
			<b>Total Expense</b>	\$ -
			<b>Program Net</b>	\$ -

**EXHIBIT D – continued -- RECONCILIATION REPORT “EXAMPLE”**

<b>Central Division Program Reconciliation Report</b>				
<b>Date:</b>	12/42/05			<b>Event:</b> S&T Event
<b>Income</b>		Collected		
Number of Participants	Fee charged	Cash	Checks	Total
				\$ -
25	\$ 25.00	\$ 300.00	\$ 325.00	\$ 625.00
				\$ -
				\$ -
				\$ -
<b>Books and Supplies</b>				
				\$ -
5	\$ 10.00	\$ 50.00		\$ 50.00
				\$ -
				\$ -
			Total Income	\$ 675.00
<b>Expenses</b>				
Expense Description				Cost
Pizza				\$ 100.00
Rooms				\$ 200.00
PSIA examiners				\$ 300.00
Mailing				\$ 50.00
Advisor travel				\$ 150.00
10 books				\$ 100.00
			Total Expense	\$ 900.00
			Program Net	\$ (225.00)

## Chapter 6 Programs

### **General**

If a request comes from Central Division for an educational event, Central Division pays 100 percent. If the Central Division Advisor travels at the request of a Region for an educational event, because a local resource is not available, Central Division will pay transportation (per Central Division reimbursement policy) and the Region will pay room and board. S04-M8

Any Central Division Supervisor that needs to hold a special region advisor meeting or IT Conference must have a proposed agenda submitted to the Executive Committee at least six months prior to the proposed meeting date. Once the Executive Committee has approved the expenses, the agenda must be published (or posted) 90 days in advance of the meeting.

There shall be no recording, by visual or audio means of any type, of any NSP Evaluation, unless prior approval has been obtained from the Event Coordinator for the Evaluation. If approval is given, the recording shall be conducted only from locations designated by the Event Coordinator and may be used only for purposes authorized by the Event Coordinator. If the Event Coordinator believes that recordings are occurring that would disrupt the Event, the Event Coordinator has authority to stop the Event and either cancel or reschedule it. S09 P012

### **Avalanche**

The Central Division Avalanche Level 2 Course will be held every other season. The Central Division Avalanche Level 2 Course will be held every other year or every year with a minimum of ten (10) participants. (F01-12)

The division avalanche patch course will be held every other season (S96-06). The avalanche patch course will be held every other year or every year with 10-participants. (S87A-8)

### **Mountain Travel and Rescue**

The basic program will consist of a two-day course. The first part being a classroom session, followed by a one-day field session, applying the skills taught in the classroom. The course may include an optional overnight activity.

### **OEC**

The OEC/Education IT Conference Guidelines: (9F-02, Motion 4)

The Central Division will hold an OEC/Education IT Conference every other year (or more often based on need). The first year shall be 2003. A tentative agenda shall be published or posted on the Division Web Site 90 days in advance of the conference.

Central Division will reimburse expenses for one participant from each Region at the Division OEC/ED IT Conference according to Division reimbursement policy. Region Directors shall select participants and submit vouchers for reimbursements to the appropriate program supervisor. The Division will reimburse Regions for their approved participants.

## **Senior Program**

All Region Senior tests will be conducted following the process described in the Central Division Senior Manual. This manual was created and will be used to drive consistency throughout the Central Division. (F04-005)

Senior Candidates must receive the recommendation of PD/PR for participation in Senior OEC (Senior Emergency Management) and Senior Hill evaluations. (9S00-03)

Senior Candidates can cross a Region boundary to take the Senior evaluations with the approval of both Region Directors or their delegates. (S93-05)

## **AWARDS**

The Central Division follows the National Awards Program except with the additions and exceptions as noted below. (F99-01)

The Central Division added detailed presentation protocols where the National protocols were not explicit. (F06-P06)

### **Appointments: National and Leadership Accommodation Guidelines**

1. The nomination of a member for an appointment must occur without the nominee's knowledge- this must be done without the Nominee's knowledge from the moment it is written-up until the moment of presentation to that nominee.
2. Upon approval from the National Awards Advisor, the national office sends the appointment credentials to the awards advisor designated on the nomination form by the Central Division Awards Advisor, also photocopying the Central Division Awards Advisor.
3. All appointments must be presented at a special occasion by the highest NSP officer in attendance, if a National Line Officer is not available, the presentation must be made by the Division Director or a Central Division Board Member.

### **Distinguished Service Award Guidelines**

- 1 The nomination of a member for a DSA must occur without the nominee's knowledge- this must be done without the Nominee's knowledge from the moment it is written-up until the moment of presentation to that nominee.
- 2 Upon approval from the National Awards Advisor, the national office sends the award credentials to the awards advisor designated on the nomination form by the Central Division Awards Advisor, also photocopying the Central Division Awards Advisor.
- 3 All DSA's must be presented at a special occasion by the highest NSP officer in attendance, if a National Line Officer is not available, the presentation must be made by the Division Director or a Central Division Board Member.

### **Meritorious Service Award Guidelines**

- 1 The nomination of a member for an MSA must occur without the Nominee's knowledge from the moment it is written-up until the moment of presentation to that nominee.

- 2 Upon approval from the National Awards Advisor, the national office sends the award credentials to the Division Director, Region Director, and/or awards advisor as designated on the nomination form by the Central Division Awards Advisor, also copying the Central Division Awards Advisor.
- 3 All MSAs must be presented at a special occasion by the highest NSP officer in attendance, if a National Line Officer is not available, the presentation must be made by the Division Director or a Central Division Board Member.

### **Merit Stars Guidelines**

- 1 Upon approval from the National Awards Advisor, the national office sends the award credentials to the awards advisor designated on the nomination form by the Central Division Awards Advisor, also photocopying the Central Division Awards Advisor.
- 2 All awards must be presented at a special occasion by the highest NSP officer in attendance, if a National Line Officer is not available, the presentation must be made by the Division Director or a Central Division Board Member.

### **Patroller's Cross Guidelines**

- 1 Upon approval from the National Awards Advisor, the national office sends the award credentials to the awards advisor designated on the nomination form by the Central Division Awards Advisor, also photocopying the Central Division Awards Advisor.
- 2 All awards must be presented at a special occasion by the highest NSP officer in attendance, this means a Region Director or higher or a designee of the Region Director or Division Director

### **Central Division Outstandings Guidelines**

- 1 Upon final tally of the Central Division awards judges, the Central Division Awards Advisor will send to the Division Director, Assistant Division Directors, all Region Directors and Region Awards Advisors a list of all Central Division Outstanding winners. This will be completed by July 1.
- 2 The Region Director, or his/her designate, will contact each winner, and their PR, by post, e-mail or direct contact to announce their accomplishment and invite each winner to attend the Central Division fall meeting and banquet to be presented with their award.
- 3 Region Directors will make every effort for Central Division Award participants to attend the banquet and will notify the Central Division Awards Advisor of all attendees by July 15. On July 15th, the Awards Advisor will follow up with a posted letter to each recipient confirming their award.
- 4 All Central Division Awards will be presented at the Fall Awards Banquet. Any award unable to be presented at the banquet will be presented at a special occasion by the highest NSP officer in attendance, if a National Line Officer is not available, the presentation must be made by the Division Director or a Central Division Board Member.

### **National Outstandings Guidelines**

- 1 Once National judging is complete, the National Awards coordinator sends results of all National Outstanding winners to each Division Awards Advisor.
- 2 The Central Division will not announce National Awards until the fall Awards Banquet. Any award unable to be presented at the banquet will be presented at a special occasion

by the highest NSP officer in attendance- for Central Division, if a National Line Officer is not available, the presentation must be made by the Division Director or a Central Division Board Member.

### **National Certificate of Appreciation Guidelines**

- 1 National Policy allows each Division the discretion as to how to notify winners and present National or Division Certificates of Appreciation.
- 2 Upon approval from the National Awards Advisor, the national office sends the Certificates of Appreciation to the appropriate designated individual according to each division's custom.
- 3 All Division or National Certificates of Appreciation must be presented at a special occasion by the highest NSP officer in attendance, if a National Line Officer is not available, the presentation must be made by the Division Director or a Central Division Board Member.

### **Special Occasion Programs and Order of Presentation**

As detailed above, all awards from local to National significance must be presented at a special occasion by the highest NSP officer in attendance.

The Division Director or Region Director will decide the appropriate venue for presentations.

Awards are usually presented in the order of National significance, that is local awards are usually presented first, then Section, then Region, then Division, and lastly National awards. The order of presentation from local through National awards will be left to the discretion of the Division Director and Region Director.

### **Typical registration unit, region, and division awards presentation.**

Registration Unit:

Local Awards are first on the agenda and presented by the Patrol Representative or designee  
Awards from Division or above are presented by the highest ranking NSP officer in attendance or the Region Director's designee.

Region

Local awards can be presented by any designee of the Region Director  
Region Awards should be presented by the Region Director or his designee  
Division and National Awards must be presented by Division Director or highest ranking Central Division Board Member in attendance.

Division

Local Awards can be presented by any designee of the Region Director  
Region Awards can be presented by the Region Director  
Division and National Awards must be presented by Division Director or highest ranking Central Division Board Member in attendance.  
National Awards must be presented by the highest ranking National officer or the Division Director in attendance.

### **Outstanding Nordic Patrol Director/Representative**

The award for the Outstanding Nordic Patrol Director/Representative is a Central Division Award. This award is issued each year to the Outstanding Nordic Patrol Representative selected from among those nominations sent by the Region Director to the Central Division Director and approved by the Central Division Awards Review Committee. This award is in addition to the overall Outstanding Patrol Representative award due to the distinct differences between Alpine and Nordic Registration Units. (S05-001)

### **Division Director's Program Award**

The Division Director's Program Award is a Central Division Award presented each year to recognize unsung heroes in the Central Division. Each program supervisor in Central Division is invited to nominate one special person (staff member or instructor) to be recognized who exemplified that program during the past ski season.

### **Central Division Outstanding Instructor Trainer Award**

The Central Division Outstanding Instructor Trainer Award is a Central Division award. It is issued each year to an Instructor Trainer selected by the Central Division Director and Assistant Directors from nominations sent to Central Division by Central Division Program Supervisors.

### **Central Division Outstanding Supervisor Award**

The Central Division Outstanding Supervisor is a Central Division Award presented to the Program Supervisor who during the past season has excelled in his or her program as determined by the Central Division Director and Assistant Directors.

### **Central Division Director's Award**

The Division Director's Award is an award to be given yearly at the Central Division Director's discretion to members of the Central Division who have performed exceptional service to the Central Division.

### **Central Division Lifetime Achievement Award**

(F07-P008)

The Central Division Lifetime Achievement Award is to be presented yearly at the Central Division Director's discretion to member(s) of the Central Division whose dedication and service over a long period of time personifies the fundamental purpose of the Central Division and the National Ski Patrol.

### **Bravo Award**

The BRAVO Award is for the Best Record of Activity in a Volunteer Organization. This award is an annual recognition to the patroller with the most hours of on-hill and patrol room duty, at each ski area.

At the discretion of the Section Chief, the award can be given at the section level also.

The award consists of a BRAVO Award Certificate to be presented at an appropriate time as determined by the Patrol Representative or Section Chief

Requests for the certificates can be made through the Region Awards Advisor who should have the certificates in inventory.

If the Section presents this award, a letter of nomination should be sent to the Section Chief, including the name, the Registration Unit, and the total hours of duty.

### **Sage Award**

The SAGE Award is a Special Award for Great Efforts and is presented to the oldest (in age) active patroller in the Registration Unit, Section, Region and Division. This award is to recognize and acknowledge the dedication of the recipient and act as an inspiration and example for others to follow.

The qualifications for this award is that the nominee has at least three years of continuous active service in any classification and is currently active in actual "on hill" patrol duty and is the oldest (age wise) in that particular Registration Unit, Section, Region, or Division. Each recipient is then nominated for the Section level. The winner at Section shall be submitted to the Region and the Region winner to Division. Should any one of the levels not give this award, the nominee may be nominated to the next highest level.

This award can only be received once by an individual and is retained until someone else is nominated who is older or if the individual no longer meets the qualifications.

The minimum age for this award is 50 years old.

The nomination should include the nominee's name, birth date, classification and Registration Unit.

## **HISTORICAL CENTRAL DIVISION AWARDS**

Through out the National Ski Patrol System, Outstanding Awards of every type are often presented in the memory of a dedicated patroller who made significant contributions to the patrol, section, region or division where they belonged. The National Outstandings are named for past national chairmen, but there is no hard and fast rule as to how others are dedicated. Through the transition of several different Central Division Awards Advisors, Central Division lost track of the Memorials and drifted away from dedicating our Outstanding Awards when they were presented. In the process of going through some old files, the original certificates were found and the following are part of the tribute to the individuals for whom the awards are named.

### **THOMAS A. SNYDER MEMORIAL AWARD OUTSTANDING PATROLLER**

Thomas A. Snyder started with the NSPS in 1944 and soon became active in organizing new Registration Units in Michigan. Tom served as Section Chief, Asst. Region Director and Region Director in the Northern Michigan Region. Tom, who was known as "Mr. Ski Patrol" for his work in fledgling many new Registration Units, received National Appointment # 1890 in the 1950's and was the National Outstanding Patroller in 1964.

Tom was appointed Assistant Division Director in 1965 in charge of liaison and continued his duties until 1968 when, in his early 50's, a second heart attack claimed his life.

The Central Division is proud to have had Thomas A. Snyder as one of its finest patrollers.



## **FREDERICK E. DUESBERRY MEMORIAL OUTSTANDING SKI PATROL**

Frederick E. Duesberry, considered one of most influential men in bringing the National Ski Patrol System to Michigan and the Central United States, was an early ski enthusiast who saw the need for rescue and first aid services. Fred became a member of a then unaffiliated ski patrol and soon after affiliation with the NSPS, he used his organizational talents to bring higher standards to Central Division. Many of the features, which are now routinely accepted, were introduced and developed during his leadership.

Fred Duesberry initiated First Aid and On-hill testing and training procedures along with specific patrol room and rescue needs. As a fund raising effort, Fred and his fellow ski patrol pioneers gave toboggan rides to willing contributors.

Fred was a former Region Director of the Eastern Michigan Region, had been a Division Advisor and had received National Appointment #1878. The National Ski Patrol lost one of its finest organizers as the result of an automobile accident late in 1964.

## **ERIC & CHRIS GREEN MEMORIAL AWARD OUTSTANDING STUDENT PATROLLER**

The award for the Outstanding Student Patroller is to honor the memory of Eric and Chris Green, two brothers who at the time of their tragic death were members in the Ohio Region of the Central Division.

Eric, age 21, and Chris, age 18, died as the result of drowning while running white water rapids near their home in Berea, Ohio, on March 13, 1966. Both were dedicated patrollers having been brought up in a ski patrol environment.

Eric, while at Michigan Tech University, was instrumental in setting up a college course, for credit in patrol activities. The first aid, skiing, tobogganing, lift evacuation, etc., for which Eric collaborated in writing the material and, as a certified first aid instructor, also taught.

Eric and Chris Green were the sons of William A. and Betty Green, both active patrollers in the NSPS. Bill was the Ohio Region's first Region Director and also served as Division Mountaineering Advisor.

Out of love and respect for the boys and their parents, the Ohio Region developed the Green Memorial, an annual ski patrol proficiency competition. This event promotes good fellowship and excellence in patrol skills by bringing together participants from many various Registration Units.

This Memorial Award and the Memorial Competition perpetuates the natures and the spirit of Eric and Chris who so loved and enjoyed the patrol.

## **NATIONAL SKI PATROL**

## **CENTRAL DIVISION CRITICAL CARE RECOGNITION**

**For assessment and care using OEC training and skills that recognizes and treats a patient with a very high potential for life threatening injuries and illnesses.**

This would be presented to a patroller or patroller team whose heroic care does not quite meet the life saving requirements for a Purple Merit Star or Blue Merit Star.

A. The Critical Care Recognition may be presented regardless of where the lifesaving act was performed, provided the emergency care was accomplished under the sole direction and sole responsibility of patroller(s). Patrollers who are under the direction of another group (e.g., search and rescue, American Red Cross, military) do not qualify for a Critical Care Recognition, nor do individuals who perform the life saving act while on duty in the course of their normal occupations or medical commitments (e.g., ambulance crew, firefighter, medical personnel, etc.) unless that occupation is ski patrolling.

B. The Critical Care Recognition for a patroller requires that that patroller's nomination has a letter of recommendation describing the incident, but does not necessarily require medical documentation

C. The Critical Care Recognition for a patrolling team requires that each team member's nomination has its own letter of recommendation describing the incident, but does not necessarily require medical documentation. *(S08-002)*

## CHAPTER 7 RISK MANAGEMENT

### *S02-01 Rewritten S08 P005*

In order to manage risk exposure and potential liability associated with certain programs and events offered by the Central Division and/or its Regions, the Division, in keeping with the National policy regarding such, has adopted a form entitled “NSP Central Division Release and Registration (Instructions)”. This document shall be complied with and used for all programs offered by the Central Division and/or its Regions. This Release and the Instructions are also offered to Patrol Representatives for the use of their Registration Units, but, in keeping with the NSP Policies and Procedures, wherein it is stated that “[a] Registration Unit, once established at a given ski area, is under the supervision of the ski area management and must abide by the policies and procedures established by that management.”, any release or procedures used at the Registration Unit level should be presented to area management for approval.

Each participant (and if a minor, the minor’s legal guardian), including instructors, class members, event participants, mock “patients” and candidates must sign the Release as a prerequisite to participation.

The Instructor of Record shall;

- (a) for a registration unit level event, promptly provide the signed Release Forms, along with a copy of the class roster, to the Patrol Representative of the Registration Unit (who it is recommended then promptly provides such Release Forms to Area Management for its records retention);
- (b) for a Region level event, promptly provide the signed Release Forms, along with a copy of the class roster, to the Region Legal Advisor (and if none exists to the Division Legal Advisor); and
- (c) for a Division level event, promptly provide the signed Release Forms, along with a copy of the class roster, to the Division Legal Advisor.

The legal advisors shall maintain the signed Release Forms, in hard copy and electronic copy, for a period of seven (7) years from the concluding date of the program or event.

In the event of an injury during a program or event, the instructor of record shall provide a copy of the ski area’s accident report form to the Division Legal Advisor within five (5) days of the injury or of learning of the injury. If a copy of the accident report form cannot be obtained, the instructor of record shall advise the Division Legal Advisor of the injured person’s name, address and NSP registration number, and the date of injury. This applies to injuries to instructors as well as class members and candidates.

The release form and instructions follow on the next two (2) pages.

NSP Central Division Release and Registration  
INSTRUCTIONS

Attached is the new NSP Central Division form release. This will be the **ONLY RELEASE FORM** used for all events offered by the NSP Central Division and/or its Regions. This Release and the INSTRUCTIONS are also offered to Patrol Representatives for the use of their Registration Unit, but, in keeping with the NSP Policies and Procedures, wherein it is stated that “[a] Registration Unit, once established at a given ski area, is under the supervision of the ski area management and must abide by the policies and procedures established by that management.”, any release or procedures used at the Registration Unit level should be presented to area management for approval.

- (1) **THE RELEASE MUST BE PRINTED DOUBLE SIDED** so that the final release form is one piece of paper only. If you need to change the font type to 10 instead of 12 to make it fit front and back of one piece of paper, do so.
- (2) **REGISTER THE EVENT WITH NSP.**
  - a. Please remember that all candidates should be part of a registered Introduction to Ski Patrolling course. Such a course should be registered before the start of each season.
- (3) When preparing the release for a particular event, use Microsoft Word "find and replace" as to the bracketed "insert" phrases ([INSERT NAME OF EVENT] & [INSERT ABBREVIATION FOR EVENT]). **The list of NAMES & ABBREVIATIONS to be used are listed below.** Use all caps for the NAMES and ABBREVIATIONS.
- (4) **To also complete the form:**
  - ¶ 1 - [INSERT THE NAME OF THE SKI AREA] and [INSERT COURSE NO.] , if there is a Course No.
  - ¶ 4 - [NAME OF SKI AREA’S SKI PATROL]
  - ¶ 7 - [INSERT NAME OF STATE]
- (5) If any Division or Region personnel believe any changes are needed to the release or instructions, please contact the NSP Central Division Legal Advisor before making such changes.

EVENTS NAMES & ABBREVIATIONS

AVALANCHE FUNDAMENTALS AND RESCUE COURSE/EVENT -----	AFR COURSE/EVENT
CARDIO PULMONARY RESUCITATION SKILL DEMONSTRATION-----	CPR DEMONSTRATION
CERTIFIED PROGRAM/EVENT -----	CERT PROGRAM/EVENT
INSTRUCTOR DEVELOPMENT COURSE -----	ID COURSE
INSTRUCTOR MENTORING PROGRAM -----	IM PROGRAM
INTRODUCTION TO SKI PATROLLING -----	PAT INTRO
LEVEL I AVALANCHE COURSE/EVENT -----	AV-I COURSE/EVENT
LEVEL II AVALANCHE COURSE/EVENT -----	AV-II COURSE/EVENT
MOUNTAIN AND AVALANCHE AWARENESS COURSE/EVENT -----	MAA COURSE/EVENT
MOUNTAIN TRAVEL & RESCUE 1 COURSE/EVENT -----	MTR1 COURSE/EVENT
MOUNTAIN TRAVEL & RESCUE 2 COURSE/EVENT -----	MTR2 COURSE/EVENT
MOUNTAIN TRAVEL & RESCUE FUNDAMENTALS COURSE -----	MTRF COURSE
ON-THE-HILL/TRAIL REFRESHER (SKI, SNOWBOARD & TOBOGGAN)----	OTH/T REFRESHER
OUTDOOR EMERGENCY CARE PROGRAM -----	OEC PROGRAM
OUTDOOR EMERGENCY CARE ENHANCEMENT SEMINAR-----	OECES
OUTDOOR EMERGENCY CARE REFRESHER-----	OEC REFRESHER
OUTDOOR EMERGENCY CARE CHALLENGE-----	OEC CHALLENGE
OUTDOOR FIRST CARE PROGRAM -----	OFC PROGRAM
SENIOR PROGRAM/EVENT -----	SR PROGRAM/EVENT
SKI TRAINERS WORKSHOP -----	STW
SKIING ENHANCEMENT SEMINAR -----	SES
SNOWBOARD ENHANCEMENT SEMINAR -----	SNES
TOBOGGAN ENHANCEMENT SEMINAR -----	TES

**[INSERT NAME OF EVENT]**  
**RELEASE FORM**

I understand that I am about to participate in a [INSERT NAME OF EVENT] (the “[INSERT ABBREVIATION FOR EVENT]”), Course No. [INSERT COURSE NO.] on the premises of [INSERT THE NAME OF THE SKI AREA] (the “Ski Area”).

I have volunteered under my own free will to participate in the [INSERT ABBREVIATION FOR EVENT] which is entirely elective. I have thoroughly investigated and understand what is involved in a [INSERT ABBREVIATION FOR EVENT].

I understand and acknowledge that the [INSERT ABBREVIATION FOR EVENT] may include, but is not limited to, extensive classroom and/or field work on first aid scenarios, skiing/snowboarding, toboggan handling along with other events which ski patrollers encounter in their duties of patrolling a ski area and for training and education purposes may involve me simulating the role of an injured person (the “Event Activities”). I understand that I will encounter the inherent risks and dangers of patrolling, as well as the additional risk of working by myself and in groups on a variety of terrain and snowpack of varying conditions and difficulties and may involve movement through avalanche terrain, route selection/hazard identification, stability assessments, search and rescue and survival in the field environment. Field sessions may involve locations from which evacuation of participants would be long and difficult, if the participant was injured. I understand and acknowledge that such activity can be dangerous and I knowingly assume the risk of participating in this [INSERT ABBREVIATION FOR EVENT]. As part of this [INSERT ABBREVIATION FOR EVENT], I understand and acknowledge that I may also encounter additional risks not inherent to a normal participant to the sport of skiing or snowboarding. **These additional risks include, but are not limited to, risks of injury to any and all parts of my body and even the risk of death.** These dangers can be caused or created by many factors, which include, but are not limited to, terrain (both on prepared or groomed ski runs and on areas not prepared, maintained or groomed), weather, natural obstacles, man-made obstacles, human error, variable snow conditions, avalanches, and other conditions inherent to my participation in [INSERT ABBREVIATION FOR EVENT]. By signing this Release, I represent that I understand that injuries or even death from skiing/snowboarding and this [INSERT ABBREVIATION FOR EVENT] are known and recognized occurrences from participation in the sport and the Event Activities, and that **I freely accept and assume all risks of injury or death that might result from my participation in skiing/snowboarding and/or this [INSERT ABBREVIATION FOR EVENT].**

In consideration of the opportunity to participate in this [INSERT ABBREVIATION FOR EVENT], I acknowledge the following: that I, for myself, my heirs, representatives, agents, servants, employees, successors, assigns, and anyone claiming by or through me, do hereby remise, release, and forever discharge and agree to hold harmless and defend the Ski Area, the [NAME OF SKI AREA’S SKI PATROL], the National Ski Patrol System, Inc. (“NSP”) and any of its subunits, officers, advisors, instructors and members, as well as all fellow participants, both individually and jointly, their respective representatives, agents, servants, attorneys, employees, successors, and assigns, from any and all liability, regardless of any negligence on the part of the same, claims, suits, proceedings, debts, sums of money, accounts, covenants, agreements, promises, judgments, contracts, damages, costs, expenses and demands of whatsoever kind and nature, whether in law or in equity, which I may have, have had, or may at any time hereafter have, arising out of or otherwise connected with, in any way, whether known or unknown, foreseen or unforeseen, participating in the [INSERT ABBREVIATION FOR EVENT].

**CONTINUED ON BACK**

Page 1 of 2 (Front)

**CONTINUED FROM FRONT**

While persons instructing and/or organizing the [INSERT ABBREVIATION FOR EVENT], or persons assisting them, may offer advice regarding Event Activities based upon their training, background and experience, I represent and agree that **I will use my own judgment** when performing and/or demonstrating the skills involved in the [INSERT ABBREVIATION FOR EVENT]. I will also **rely solely on my judgment** regarding my personal safety and ability with regard to the terrain, circumstances and conditions in which I may demonstrate or perform to accomplish the tasks involved in the [INSERT ABBREVIATION FOR EVENT], including, but not limited to skiing/snowboarding and other related Event Activities. I also clearly understand and agree that, at any time during the [INSERT ABBREVIATION FOR EVENT], **I shall and am expected to refrain from performing and/or demonstrating any activities, if and when I believe that I may be in an unsafe situation or subject to possible injury or death if I proceed.**

I affirm, by signing this release that I am physically fit and capable of performing the activities involved in the [INSERT ABBREVIATION FOR EVENT]. I also affirm that I have no known physical or psychological limitations that would prevent my full participation in the [INSERT ABBREVIATION FOR EVENT], including, but not limited to any limitations in my ability to ski or snowboard.

I agree that this Release shall be governed by the applicable law of the State of [INSERT NAME OF STATE] and that if any part of this Release shall be determined to be unenforceable, all other parts shall be given full force and effect.

By signing this Release I acknowledge that I have carefully read and considered this Release, understand all terms and conditions and agree to be bound by its terms and conditions. I also acknowledge that no promise, inducement, representation or agreement not stated in this Release has been made to me and that the terms of this Release are contractual and not a mere recital.

\_\_\_\_\_  
Printed Name of Participant

\_\_\_\_\_  
Signature of Participant

Address: \_\_\_\_\_

\_\_\_\_\_  
Date

IF THE PARTICIPANT IS LESS THAN 18 YEARS OF AGE, the undersigned parent or guardian hereby acknowledges that he or she has carefully read and considered this Release, understands all terms and conditions and agrees to be bound by its terms and conditions and understands and acknowledges that this Release applies to the Participant and also to each and every parent or guardian of the Participant. The undersigned also consents to the above Participant participating in the [INSERT ABBREVIATION FOR EVENT] and signs this Release on behalf of the Participant and the Participant's parents and/or guardians:

\_\_\_\_\_  
Printed Name of Parent/Guardian

\_\_\_\_\_  
Signature of Parent/Guardian

Address: \_\_\_\_\_

Phone No. \_\_\_\_\_

Relationship to Participant: \_\_\_\_\_

\_\_\_\_\_  
Date

# CHAPTER 8 COMMUNICATIONS

The Central Division shall establish a Division Web Site. S98-01

Note: Funding will be part of the RPN budget (line 790).

## **Central Division WEB Policies (S00-01)**

### **Introduction**

Central Division maintains an Internet site @<http://www.nsp.org/divisions/central/>. The purpose of the site is to provide a Web-based communication medium for news, Central Division organization information, the location of ski areas in the Central Division, a calendar of Central division events, NSP membership information, links to other sites, and other information as deemed appropriate from time to time by the Central Division Board of Directors.

The purpose of this policy is to provide guidance on the usage of the site and for the security/privacy of the information recorded thereon.

Use of the site includes viewing the site's content, sending and receiving electronic mail (email), linking to other sites and responding to requests for information that may be posted from time to time. All material submitted for publication on the site is subject to review and approval by the Central Division Board of Directors, and if accepted, becomes the property of the Central Division NSP. Information displayed on the site is subject to the copyright provisions contained on the site.

Users of the Central Division Internet site are expected to adhere to the principles and guidelines described in the following paragraphs.

### **Links to Other NSP Sites**

- The Central Division Internet site will accept and post links to other NSP sites in accordance with the following hierarchy:
- The National site @NSP.org
- Other NSP Divisions
- Central Division NSP Regions and, upon request, Regions in other Divisions, where the Division does not have its own Internet site.
- Upon request, Registration Units in the Central Division and other Divisions.

### **Links to Non-NSP Sites**

The Central Division Internet site will accept and post at no cost to the requestor and at no obligation to the Central Division NSP links subject to the following:

- The site is related to patrolling, outdoor emergency care, skiing, snowboarding, or other related winter sports activity.
- Links to non-related sites will not be accepted.

- Vendors who are “official suppliers” (as listed on the NSP Internet site (NSP.org/catalog/officialsupplier/) to the NSP must also establish a link to the NSP @nsp.org.
- Other vendors must show the disclaimer shown on the Central Division Internet site home page on their site. Also, they must link directly to their site from the Central Division.

### **Electronic Mail (e-mail)**

The Central Division Internet site is equipped to send and receive e-mail as per the instruction posted on the site and in accordance with the following guidelines:

- The designated recipient will respond to incoming mail in a timely manner.
- Outgoing mail from the site is subject to the following:
- Messages should be for NSP business only. Other subject matter will not be accepted for e-mail distribution.
- Any mail sent to a list of recipients must contain instructions for removing a recipient’s name for the list. In other words, if the recipient so requests, a message must be sent to and accepted by the sender with the words “Please Remove My Name From the List” in the subject line. The result will be that no future emails will be sent to that recipient from the sender.
- Individuals are prohibited from using the Central Division Internet site to access and distribute inappropriate and/or illegal material electronically, i.e. pornographic items, sexually explicit images, non-NSP business, personal jokes and stories, chain letters and any other unethical or illegal matter.

### **Privacy**

The Central Division Internet site contains personal, private information regarding Central Division NSP members and staff. The Central Division NSP has obligations under data protection laws as an organization and as individuals to respect the privacy rights of others. This means that personal information about Central Division patrollers must be held with the appropriate confidentiality and not used for purposes (outside of law), which the provider did not anticipate. Users of this site are required to be aware of these data protection laws and obligations and follow them.



**Appendix A - Central Division By-laws**  
**By-Laws of the**  
**Central Division of the**  
**National Ski Patrol System, Inc.**  
**Adopted 1972 (estm'd)**

**SEPTEMBER 1998**

**PREAMBLE AND PURPOSE**

The Central Division of the National Ski Patrol System, Inc. (NSPS) shall operate pursuant to and in accordance with the provisions of the NSPS Congressional Charter, the Certificates of Incorporation and by-laws of the NSPS, the NSPS Officers Handbook and the provisions of these by-laws.

The Central Division of the National Ski Patrol System, Inc. (NSPS), in addition to the purposes set forth in The NSPS Officers Handbook, is established to fulfill the following goals:

- a. Serve the skiing public and the area management to promote skiing and ski accident prevention by providing and promoting education for member Ski Patrollers and the general skiing public in emergency care, rescue and safety in accordance with standards set up by the NSPS.
- b. To promote the formation of local ski Registration Units throughout the Central Division;
- c. To assure that all ski patrollers meet or exceed the minimum skill levels established by NSPS and the Central Division;
- d. To solicit, receive and disburse contributions of money, services and property for the purpose of achieving these goals and objectives; and
- e. To engage in other similar activities authorized by the National Ski Patrol System, Inc., and deemed desirable by the Central Division Board of Directors.

**ARTICLE I - BOARD OF DIRECTORS**

In pursuance of the desires and needs as expressed in the preamble and in order that the Division business may be run in a democratic and amiable manner, insofar as possible without abdication of duties, authority and power posed by the Division Director, there is hereby established in the Central Division of the National Ski Patrol System a body which shall be known as the National Ski Patrol System Board of Directors of the Central Division. The short title of the group will be "Board of Directors". The membership of the Board of Directors shall be composed of all Region Directors and the Division Director of the Central Division. Each of the Region Directors shall have one vote.

1.1 The Board of Directors shall attend:

1. The Central Division Annual Meeting to be held each year on a date prior to the Annual Meeting of the National Ski Patrol System Board of Directors, but on a date not in excess of ninety days prior to such National Ski Patrol System Board of Directors Annual Meeting.
2. Such other meetings as may be deemed necessary by the Division Director.

1.2 The Board of Directors shall meet to:

1. Discuss the general business of the National Ski Patrol System, and the Central Division.
2. Hear and discuss reports of the Division Director, Division Advisors and others
3. Consider proposals affecting the administration and operation of the Central Division of the National Ski Patrol System and the System as a whole, which shall be voted upon by the Board of Directors, majority ruling (except as herein otherwise provided).

1.3 Quorum:

1. Any meeting of the Board of Directors shall have a quorum upon the presence of over half the voting membership of the Board.

1.4 Proxy:

1. A Region Director, by written notice to the Director, may appoint another individual (preferably his/her Assistant Region Director) as his/her proxy, but he/she may not assign such proxy to another Region.

1.5 Non-voting Members:

1. The Assistant Division Directors, Division Treasurer, and the Division Legal Advisor shall have a seat on the Board of Directors, but shall not have a vote.

1.6 Chair:

1. The Division Director shall act as Chairman of the Board of Directors. The Division Director shall not vote except to break a tie vote.

## **ARTICLE II DIVISION DIRECTOR AUTHORITY**

The Division Director shall have the duties set forth in the NSPS Officers Handbook and other provisions of these Bylaws and shall:

2.1 Direct the day-day operations of the Central Division;

2.2 Maintain communications with the National Ski Patrol System, Inc., the Region Directors, and the individual Registration Units of the Central Division;

2.3 Call and conduct the meetings of the Board of Directors and Executive Committee;

2.4 Appoint the non-elected officers and advisors of the Central Division Staff, and fill such vacancies as may from time to time occur.

## **ARTICLE III - ASSISTANT DIVISION DIRECTOR AUTHORITY**

Whenever possible, Assistant Division Directors shall sit on all meetings of the Board of Directors, but Assistant Division Directors shall have no voting powers on matters properly before the Board of Directors for consideration and vote.

## **ARTICLE IV - MEETING CLOSURE**

Whenever possible, the meetings of the Board of Directors shall be "open" so that all in attendance at any particular meeting may sit in to observe the business of such meetings. However, when it is necessary to have a "closed session", the Chairman of the Board of Directors shall so declare the session closed and only those who are members of the Board of-Directors, the Assistant Division Director, the Division Treasurer, the Division Legal Advisor, and any others specifically invited by the Chairman, may remain in attendance.

## ARTICLE V - EXECUTIVE COMMITTEE

### 5.1 Establishment and Authority

An Executive Committee of the Board of Directors is hereby established. In addition to the specific duties set forth in Section 5.3 of these Bylaws, the Executive Committee is empowered to take action when, in the judgment of the Division Director or a majority of the Executive Committee, a situation exists which cannot await a meeting of the Board of Directors without resulting detriment or loss of opportunity to the Central Division. At each meeting of the Board of Directors, the Executive Committee shall submit a report of all action taken since the last meeting of the Board of Directors. With the exception of the authorization of expenses under Section 5.3.2, all actions of the Executive Committee shall be subject to ratification by the Board of Directors at the following meeting of the Board.

### 5.2 Membership

The Executive Committee shall consist of the following members, all of whom must be in good standing with the Central Division:

1. The current Division Director, who shall be its chair.
2. The current Division Treasurer and Legal Advisor. *(F09 P009)*
3. All current Assistant Division Directors. *(F09 P009)*
4. Three Region Directors who shall each serve one two-year term and change on alternate years. Rotational assignments shall be prescribed in the Division Policies and Procedures. The change will be effective at the Spring Division meeting or 2002.

### 5.3 Duties

In addition to the duties set forth in Section 5.1, the Executive Committee shall have the following duties:

1. To pursue the Central Division goals as stated in Article I of Bylaws;
2. To authorize emergency expenditures of Central Division funds authorized by the budget (not to exceed a limit set by the Board of Directors);
3. To make any arrangement necessary and proper to accomplish these duties.
4. Make decisions immediate and necessary to the operation and administration of the Central Division;
5. Make recommendations to the Board of Directors for subsequent decisions.

### 5.4 Meetings

1. The Executive Committee shall meet at least twice a year immediately prior to the bi-annual meetings of the Board of Directors, and otherwise as necessary. Meetings may be held telephonically, provided the Division Director reduces the action to writing and reported to the Board. Action may be taken without a meeting provided a majority of the Executive Committee consents in writing to the action.
2. Each member of the Executive Committee shall have one vote except the Division Director who shall vote only to break a tie. A majority of the Executive Committee shall constitute a quorum for conducting any business. A majority of those present in person may decide any question. The Division Director, or a majority of the Executive Committee, shall have authority to call meetings as provided in this section.
3. The person or persons who call a meeting shall give to each Executive Committee member notice of the place, date and hour of the meeting not less than seven (7) days prior to the date of the meeting. Notice may be written or oral, but an oral notice must be reduced to writing and endorsed upon the minutes of the meeting. An Executive Committee member may waive notice, and such waiver shall be

noted in the minutes of the meeting. Attendance of an Executive Committee member constitutes a waiver of notice of the meeting, except where a member attends a meeting for the express purpose of objecting to the transaction of business because the notice did not comply with this section.

## **ARTICLE VI - Legal Advisor**

The Division Legal Advisor, whenever possible, shall attend all Board of Directors meetings and Executive Committee meetings. His/Her duties shall be that of official parliamentarian at such meetings. He/She shall also be available for answering questions and problems of a legal nature and in general to carry out the duties as set forth in National Ski Patrol System manuals or as elsewhere set forth in National Ski Patrol System minutes, edits, resolutions, etc. The Division Legal Advisor is appointed by the Division Director and serves at his/her pleasure.

## **ARTICLE VII - Meeting Order**

The parliamentary procedure at all Division meetings of the Board of Directors, the Executive Committee or any sub-divisional meetings (Region, Section and Registration Unit levels) shall be governed by Robert's Rules of Order.

## **ARTICLE VIII - By Law Changes**

- 8.1 The Board of Directors shall have power to make, alter, amend and repeal these by-laws by affirmative vote of 5 of the Board Members of the entire Board of Directors at any regular or special meeting of the Board of Directors. *(S09 P009)*
- 8.2 By-law changes must be proposed, in writing, at a regular business meeting of the Board of Directors for consideration (first reading). If accepted for consideration, voted on, and if passed, the proposal is tabled to the next meeting of the Board of Directors, where the proposed by-law change is brought up for approval or disapproval (second reading).

## **ARTICLE IX - Division Dissolves**

Upon termination of the functions of the Central Division for any reason whatever, all funds or other property belonging to this Division, after payment of the debts and obligations of the Division, shall be transferred and paid over to the Board of Directors of the National organization know as the National Ski Patrol System, Inc., if it is then an organization meeting the requirements of Internal Revenue Code Section 501(C)(3), or if the National organization does not then meet such requirements, to such organization or organizations organized and operated exclusively for charitable, educational, religious or scientific purposes as shall at the time qualify as an exempt organization or organizations under Section 501(C)(3) of the Internal Revenue Code of 1954 (or the corresponding provisions of any future United States Internal Revenue Code) as the Board of Directors shall determine. Any of such assets not so disposed of shall be disposed of by the Court of Common Pleas of the County in which the principal office of the corporation is then located, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

## **ARTICLE X - Fiscal Year**

- 10.1 The fiscal year of the Central Division of the National Ski Patrol System, Inc. shall be the same as and run concurrently with the fiscal year of the National organization of the National Ski Patrol System, Inc.
- 10.2 The Central Division Board of Directors shall set financial dues for its membership which shall take into consideration the financial requirements of the Central Division.

## ARTICLE XI - Selection of Division Leaders

### 11.1 Selection of Patrol Representative

Patrol Representatives in the Central Division are selected in accordance with the NSP Policies and Procedures.  
(F07-P002)

### 11.2 Selection of Section Chief

1. Qualifications for candidates for the position of Section Chief shall be those outlined for Section Chiefs in the Central Division Policies and Procedures Manual. Candidates meeting these qualifications shall be considered validated candidates. (F04-007)
2. Candidates for the position can be self-nominated, nominated by another active NSP member of the Section, nominated by a Region nomination Board or nominated by the Region Director.
3. Nominations for the position shall be submitted to the Region Director or his/her designee.
4. The candidates shall be notified within 72 hours, of receipt of application, of their qualification, as validated by the Region Director or his/her designee, and shall submit, upon acceptance of the nomination, a written resume of their personal, professional and ski patrol qualifications and a position statement. Arbitration of any disputes over qualification shall be managed by the Division Director or his/her designee.
5. Voting members for the position of Section Chief will be either the Patrol Representatives, provided that he/she is not a candidate, in which case, the Registration Unit will select a representative, or all the registered members of the Section. The option of voter population will be determined by the Region Board of Directors. Whichever population is used, the election outcome will be determined by a simple majority of the votes cast. If a tie occurs it will be broken by the Region Director.
6. Optional method 6A or 6B can be used for the election of the Section Chief.
  - A. The Region Director shall call and chair a special interviewing and voting meeting to select the Section Chief from the qualified candidates. Members of this meeting will be the Region Director, Assistant Region Director in charge of line (if it applies), the current Section Chief, all current Patrol Representative or their representative from the involved Section, and all candidates for the position.

With announcement of the meeting, the Region Director will distribute to all non-candidate members of the meeting, copies of all the resumes and position statements.

At the meeting all candidates will be interviewed privately, one at a time, by the non-candidate members of the meeting, as to their experience, qualifications and future plans. At the conclusion of all interviews, a secret vote will be held and by a simple majority vote of the voting members the new Section Chief shall be elected.
  - B. Upon receipt of all candidate information, the Region Director or his/her designee, will mail to all voting members the candidates resumes, position statements and a ballot of candidates, listed in alphabetical order, with instructions as to a return due date.
7. Timing of this election shall be before June 1 to insure the new Section Chief shall be in place effective July 1 of that year.
8. Candidates cannot use their current position, or its' resources to aid in the campaigning for the position of Section Chief.

9. Section Chiefs shall serve three-year terms with a maximum of two consecutive terms. However, a Section Chief serving a second consecutive term may petition the Region Board of Directors for an exception to be a candidate for such office for a third consecutive term and such Board may grant such exception upon a finding of good cause by a simple majority of the members of such Board. *(TC090630 P001)*

10. Selection of Section Chiefs shall be staggered as outlined in the Central Division Policies and Procedures Manual. *(F05-001)*

11. Vacancies in the position of Section Chief, due to death, resignation, disqualification or lack of nominees, shall be filled by appointment by the Region Director until a special election can be held to fill the remaining term or until the next regularly scheduled election for selection of the Section Chief for that section, at the Region Director's option. In such a situation, neither the term of appointment nor the remaining term shall be considered to be a "consecutive term" as used in ¶ 9 above. The appointee must meet the Qualifications as set forth in Chapter 2 of the Central Division Policies and Procedures. *(F08-P001)*

12. Results of these selections shall be reported to the Division Election Coordinator, appointed by the Division Director, before June 1st of that year.

13. Non-performance or malfeasance of duties can result in removal from office as detailed in the National Ski Patrol's Code of Conduct, in accordance with the process described there in.

### 11.3 Selection of Region Director

1. Qualifications for candidates for the position of Region Director shall be those outlined for Region Directors in the Central Division Policies and Procedures Manual. Candidates meeting these qualifications will be considered validated candidates. *(F04-005)*

2. Selection of the Region Director shall be by election. The Division Election Coordinator who will be appointed by the Division Director shall administer the election, unless the Region selects the "one member, one vote" method of election. *(S10-P006)*

3. Candidates for the position of Region Director may be self-nominated or nominated by another active NSP member of the region.

4. Nominations for the position shall be submitted to the Division Election Coordinator.

5. The candidates shall be notified within 72 hours, of receipt of application, of their qualification, as validated by the Division Election Coordinator, and shall submit, upon acceptance of the nomination, a written resume of their personal, professional and ski patrol qualifications and a position statement. The Division Director shall manage arbitration of any disputes over qualification.

6. Resume and position statements will be distributed with the ballots by the Division Election Coordinator.

7. Guidelines for the timing of the elections for Region Directors shall be as set forth in the Central Division Policy and Procedures Manual *(F07-P002)*

8. Number of votes:

- A. The option of voter population will be determined by the Region Board of Directors and reported to the Division Election Coordinator in accordance of the Central Division Policies & Procedures, Chapter 3. Votes for the election of the Region Director shall consist of either. *(F07-P002) (F09 P004)*

1. One vote for each Section Chief in the region, one vote for each Patrol Representative (of a Registration Unit as defined in the National Ski Patrol's Patrol Officers Handbook section 8.2.1) in the region.

In addition, based on the Registration Unit roster as recorded by the Division Registration Coordinator, as of June 30th of the previous year, a Registration Unit will select one additional representative for every fifty members over fifty members on this roster, up to a maximum of three representatives, for the purposes of voting for the Region Director.

Number of Votes per Registration Unit:

<u>Registered Patrollers</u>	<u>Voters</u>
2 to 50	Patrol Representative (PR)
51 to 100	PR + 1 representative
101 to 150	PR + 2 representatives
151+	PR + 3 representatives

Each representative must be an active member of that Registration Unit with two or more years of service in the region. The names and addresses of these representatives shall be made known to the Division Election Coordinator per schedule in the Central Division P&P Chapter 3 in which the Region Director is to be elected. Compliance shall be the responsibility of the Region Election Coordinator, or the Region Director if no Region Election Coordinator is appointed. (S10-P006)

OR

2. One vote for each of the registered members of the Region. If the one patroller one vote option is selected, the entire cost and operation of the election will be borne by the Region. The process and timing for the election must be pre-approved in writing by the Central Division Election Coordinator. The process will be monitored and certified by the Division Election Coordinator. (S05-002)

*Deletion (S10-P006)*

- B. One vote will be cast for each candidate if any candidate has a vote by way of his/her current position
  - C. The successful candidate will be the one candidate that receives a simple majority of the votes cast.
  - D. If the election should result in tie, the Division Director will decide the outcome by drawing lots.
9. Candidates for the office of Region Director may make three campaign contacts with the electorate with copies to the Division Election Coordinator.
  10. Candidates cannot use their current position, or its' resources to aid in the campaigning for the position of Region Director.
  11. Region Directors shall serve three-year terms with a maximum of two consecutive terms. However, a Region Director serving a second consecutive term may petition the Region Board of Directors for an exception to be a candidate for such office for a third consecutive term and such Board may grant such exception upon a finding of good cause by a simple majority of the members of such Board. (TC090630 P001)
  12. Selection of Region Directors shall be staggered as outlined in the Central Division Policies and Procedures Manual. (F05-001) There shall be one year added to the Western RD's 2007-2010 term to facilitate the new election cycle pursuant to F09 P002 – A such that the next Western RD election is in

2011. This is a one-time addition to that existing term only and shall not otherwise affect the current terms and term limits as set forth in § 11.3, ¶ 11 of this Article.(F09 P002)

13. Vacancies in the position of Region Director due to death, resignation, disqualification, or lack of nominees shall be filled by appointment by the Division Director until a special election can be held to fill the remaining term or until the next regularly scheduled election for that Region, at the Division Director's option. In such a situation, neither the term of appointment nor the remaining term shall be considered to be a "consecutive term" as used in ¶ 11 above. The appointee must meet the Qualifications as set forth in Chapter 2 of the Central Division Policies and Procedures. (F08-P001)

14. Non-performance or malfeasance of duties can result in removal from office as detailed in the National Ski Patrol's Code of Conduct, in accordance with the process described there in.

#### 11.4 Selection of Division Director

Selection of the Division Director is by an election conducted by the Central Division Election Coordinator and in accordance with the Central Division Policies and Procedures the results of which are reviewed and confirmed by the Central Division Election Review Committee.

1. Qualifications for candidates for the position of Division Director shall be those outlined in the Central Division Policies and Procedures Manual. Candidates meeting these qualifications will be considered validated candidates. (F04-005)
2. The Central Division Director shall serve three-year terms with a maximum of two consecutive terms. However, a Division Director serving a second consecutive term may petition the Division Board of Directors for an exception to be a candidate for such office for a third consecutive term and such Board may grant such exception upon a finding of good cause by a simple majority of the members of such Board. (TC090630 P001)
3. Eligible candidates for the position of Division Director may be nominated by any active member of the Central Division or may be self nominated.
4. The qualifications for serving as the Central Division Director are set forth in Chapter 2 of the Central Division Polices and Procedures manual.
5. The Central Division Elections Coordinator shall review the qualifications of each nominee to determine whether the nominee possess the necessary qualifications to serve as the Central Division Director. A nominee whose candidacy has been rejected by the decision of the Division Election Coordinator because of lack of the required qualifications may have that decision reviewed by the Central Division Election Review Committee whose decision shall be final.
6. The announcement of the election results for the Central Division Director shall be made in accordance of the Central Division Policies & Procedures, Chapter 3. (F07-P002) (F09 P004)
7. Resume and position statements, if provided, will be distributed with the ballots by the Division Election Coordinator. (F07-P002)
8. Candidates for the office of Division Director may make three campaign contacts with the electorate with copies to the Division Election Coordinator. (F07-P002)
9. Candidates cannot use their current position, or its' resources to aid in the campaigning for the position of Division Director. (F07-P002)
10. Number of votes:

The votes for the election of the Division Director shall consist of the following.

- A. One vote for each elected Region Director and Section Chief, one vote for each Patrol Representative (of a Registration Unit as defined in the National Ski Patrol's Patrol Officers Handbook section 8.2.1) in the division.
- B. In addition, based on the Registration Unit roster as recorded by the Division Registration Coordinator, as of June 30th of the previous year, a Registration Unit will select one additional representative for every fifty members over fifty members on this roster, up to a maximum of three representatives, for the purposes of voting for the Division Director.
- C. Number of Votes per Registration Unit:  

<u>Registered Patrollers</u>	<u>Voters</u>
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2 to 50	Patrol Representative (PR)
51 to 100	PR + 1 representative
101 to 150	PR + 2 representatives
151+	PR + 3 representatives

- D. Each representative must be an active member of that Registration Unit with two or more years of service in the division. The names and addresses of these representatives shall be made known to the Division Election Coordinator no later than February 1st of each year in which the Division Director is to be elected. Compliance shall be the responsibility of the Region Election Coordinator, or the Region Director if no Region Election Coordinator is appointed.
  - E. The candidate receiving the highest number of votes per an instant run-off vote process as detailed in Chapter 3 of the Central Division Policies and Procedures shall be declared the elected Central Division Director.
  - F. The ballots cast shall be tabulated and the result declared by the Central Division Election Coordinator after review and confirmation by the Central Division Election Review Committee.
11. Vacancies in the position of Central Division Director due to death, resignation, disqualification, or lack of nominees shall be filled by the affirmative vote of a majority of the members of the Central Division Board of Directors. The elected Division Director will fill the vacancy for the unexpired term of his/her predecessor. Candidates for this election shall come from one of the existing Assistant Division Directors, one of the existing or former Region Directors or former Division Directors and must meet the Qualifications as set forth in Chapter 2 of the Central Division Policies and Procedures. In such a situation, the unexpired term shall not be considered to be a "consecutive term" as used in ¶ 1 above. The Central Division Elections Coordinator will review each of these candidate's qualifications and present those that meet the requirements to the Central Division Board of Directors for an affirmative vote. In the event that there are no qualifying candidates, an open election will be conducted pursuant to paragraphs 3,4,5,7,8,9 and 10 of Section 11.4 of the Central Division Policies and Procedure Manual. *(F08-P001)*
12. Non-performance or malfeasance of duties can result in removal from office as detailed in the National Ski Patrol's Code of Conduct, in accordance with the process described there in.

## Appendix B

### Procedure for Suspension or Revocation of NSP Membership

*Established S09 P013 4/09*

NSP Policies and Procedures provide that conduct of a member that is believed to be a violation of the NSP Code of Conduct is to be reported to the line officer immediately superior to the member. Such line officer is to perform an expeditious investigation of the reported conduct. Such Policies and Procedures also require that where the contemplated sanctions include suspension or revocation of the NSP membership certain procedures be followed. This procedure is in accordance with the NSP Policies and Procedures.

#### Notice:

The Line Officer shall give written notice to the affected member of the accusation at least 10 days before any sanction is imposed (and before any meeting called at the discretion of the line officer for the purpose of hearing the accusation and response). The notice shall include:

1. A statement of the reported conduct and the related provisions of the NSP Code of Conduct,
2. copies of any supporting documents or materials,
3. the range of possible sanctions contemplated by the officer, and
4. an invitation to responding in writing, within 5 days of the date of notice if possible.

#### Temporary Suspension:

If the conduct appears to be a serious violation of the NSP Code of Conduct, the line officer may, after consultation with his or her direct superior line officer, temporarily suspend the membership of the member in question, pending review of the conduct. Unless earlier terminated, the temporary suspension will expire 10 days after imposition. A temporary suspension may be extended for a reasonable period if personally approved by the division director or national chair.

#### Finding and Recommendation to Division Director

If the line officer finds the member in violation of the NSP Code of Conduct, the line officer may recommend to the division director that the membership status of the member be revoked or suspended. In any such recommendations the line officer shall make a written report of his or her findings and recommendations, and shall forward them, along with supporting and responding documents, to the division director.

#### Investigation and Sanctions by Division Director

The division director (or a committee established by the division) will conduct any additional investigation deemed necessary by the division director or committee. If a committee is established, the committee shall make its findings and recommendations in writing to the division director.

If the division director finds the member in violation of the NSP Code of Conduct, the division director is authorized to impose any of the sanctions listed in the NSP code of Conduct, including, but not limited to, suspension of NSP membership for a defined period, not to exceed one year, or revocation of NSP membership.

The division director shall set forth in writing his or her findings, conclusions, and the sanction, if any, imposed. Information concerning the member's right to appeal the officer's decision shall accompany the imposition of any sanction.